

# Development of Freight Policy Analysis Tool for Northeastern Illinois and the United States

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16. Abstract Freight transportation is a vital element in the economic prosperity of any country. According to the nationwide commodity flow survey, over 12 billion tons of goods, valued at more than \$11.6 trillion, were moved in America in the year 2007(Bureau of Transportation Statistics, 2009). To continue the efficient delivery of various goods within and among the consumer markets, industry sectors, and international trade networks, public agencies and policy makers need accurate information about national freight movement. Equally important is decision makers' ability to plan for the future impacts of freight traffic and evaluate the effectiveness of policies and projects designed to alleviate problems, because the volume of freight flows within the United States has almost doubled the rate of population increase over the past three decades (Transportation Research Board, 2008). Bryan et al. (2007) along with many others have argued that transportation planners should consider additional environmental, maintenance and security costs of freight transport and congestion to better formulate practical solutions. The freight shipment decision-making process is becoming even more complicated and, as the businesses increasingly adopt sophisticated supply chain management strategies, the demand for more accurate freight modeling and forecasting tools is growing.					
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# Development of Freight Policy Analysis Tool for Northeastern Illinois and the United States

# Freight Activity Microsimulation Estimator (FAME)

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Urban Transportation Center The University of Illinois at Chicago This is a comprehensive freight study of the continental United States sponsored by the National Center for Freight & Infrastructure Research & Education (CFIRE) and Illinois Department of Transportation (IDOT). This project seeks to develop a policy analysis tool that can help public agencies form effective strategies to cope with the increased truck and rail freight traffic in the City of Chicago and its surrounding areas.

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#### **CHAPTER 1. INTRODUCTION**

#### **1.1. BACKGROUND**

Freight transportation is a vital element in the economic prosperity of any country. According to the nationwide commodity flow survey, over 12 billion tons of goods, valued at more than \$11.6 trillion, were moved in America in the year 2007 (Bureau of Transportation Statistics, 2009). To continue the efficient delivery of various goods within and among the consumer markets, industry sectors, and international trade networks, public agencies and policy makers need accurate information about national freight movement. Equally important is decision makers' ability to plan for the future impacts of freight traffic and evaluate the effectiveness of policies and projects designed to alleviate problems, because the volume of freight flows within the United States has almost doubled the rate of population increase over the past three decades (Transportation Research Board, 2008). Bryan et al. (2007) along with many others have argued that transportation planners should consider additional environmental, maintenance and security costs of freight transport and congestion to better formulate practical solutions. The freight shipment decision-making process is becoming even more complicated and, as the businesses increasingly adopt sophisticated supply chain management strategies, the demand for more accurate freight modeling and forecasting tools is growing.

Freight system needs are increasingly recognized to be of national importance to transportation planners and the U.S. economy; new federal regulations mandate state departments of transportation and metropolitan planning organizations consider these needs during the planning process (Transportation Research Board, 2008). Freight traffic's growth, especially the long haul and international shipments, is driven by population increase, economic growth, the proliferation of e-commerce, and a greater dependence on transportation in the production process (Southworth, 2003). As a national rail hub, metropolitan Chicago is sensitive to global infrastructure improvements and changes in demand and supply chains that effect freight flow across the U.S. For example, in response to the growth of global demand, the Panama Canal, a key

infrastructure node, is undergoing major capacity improvements, which will impact the overall movement of goods in the U.S. and possibly the Chicago region.

To address the need for analytical tools that can assist decision makers and agencies to develop plans to meet those challenges, a team from the University of Illinois at Chicago developed a forecast tool that accurately reflects current freight flows, incorporates complex modal-choice decisions made by freight operators, and is able to estimate changes in freight movement based on a variety of variables. Creating a satisfactory freight model which reflects modal share decisions and facilitates decision making is challenging for a variety of reasons. Major research efforts in travel demand modeling have mainly concentrated on the passenger transportation in the past. As a result, the state-of-the-art in behavioral freight modeling is far behind the advancements in the passenger transportation ground (Pendyala et al., 2000). It has been argued that the complexity of the decision-making process, lack of an acceptable freight modeling framework, and freight data scarcity are the major obstacles that have prevented advancement of freight modeling. This report summarizes the results of the FAME study that developed a freight policy analysis tool for the Northeastern Illinois and the U.S. that can be considered state-of-the-art.

#### 1.2. SCOPE

This study will introduce a nationwide behavioral microsimulation framework with five basic modules. Using agent-based modeling in the first module, FAME replicates firms' characteristics to organize subjects by industry type. The lack of disaggregate data on the selection of suppliers within the supply chain requires the use of a fuzzy rule based model in Module 2 to determine the volume and type of commodities' flow and replicate the design of the supply chain. Nevertheless, by effectively incorporating decision making agents into the model, the results are more realistic and based on firms' behaviors. Incorporating the behavior of the firms in the freight transportation model is the essence of the disaggregate freight models, and has been

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emphasized by few researchers (RAND Europe, 2004; de Jong and Ben-Akiva, 2007; Hensher and Figliozzi, 2007).

The framework's open structure is applied nationally, under a variety of scenarios, to develop a comprehensive freight traffic study that incorporates freight firms' complex-decision making about modal split and the influences of supply-chain demands that effect freight flow. By incorporating firms' characteristics in replicating shipping behaviors, this study tries to fill the modeling gap in large scale freight microsimulation and aims at paving the way for future behavioral freight microsimulation efforts.

This report details the development of the FAME framework and documents their results in determining national freight flow along the transportation network. The first application of the five FAME modules utilized County Business Pattern (CBP) and Freight Analysis Framework (FAF) from 2002 to analyze freight mode choice in relation to the transportation network, under a variety of factors. The second application of the FAME framework utilizes new, updated 2007 FAF and CBP data sets and incorporates new infrastructure developments affecting freight flow nationally. The model covers the entire U.S. since, due to Chicago's role as the major freight hub of North America, freight policies and plans for the Northeastern Illinois cannot be analyzed in isolation from the national and even global trends and major projects that are planned elsewhere in the country.

#### **1.3. DATA**

Data scarcity is a major issue creating research barriers in the development of behavioral freight modeling. Aggregate data, often at state or urban area level, are usually available, but not sufficient for behavioral freight modeling efforts that need to capture decision-making process and interactions at the firm level. This is the primary factor that hinders the development of freight studies at the disaggregate level (Kumar and Kockelman, 2008). Surveying freight firms is one option for collecting disaggregate data, but many decision-makers are unwilling to participate in surveys inquiring about their shipping decisions, since such information is an important part of their business strategies. They fear, understandably, disclosing their strategies will jeopardize their competitive edge. Furthermore, knowledgeable persons who can provide input to such surveys tend to have a high value of time. This could not only seriously decrease the response rate and thereby endanger credibility of the survey, but it also makes such surveys very expensive, even if successful, in many cases.

Data utilized in this study takes advantage of the publicly available U.S. freight and business data, the Freight Analysis Framework (FAF) and County Business Pattern data (CBD) respectively, and incorporates data from a nationwide survey of freight shippers conducted by the University of Illinois at Chicago. The diversity of FAF, CBD, and survey data is sufficient to produce results indicating modal choice decisions and the distribution pattern of national freight movement. However, the highly aggregate nature of the FAF data means the results are susceptible to uncertainty. As such this model should be considered as an exploratory effort that will need further improvements.

#### **CHAPTER 2. LITERATURE REVIEW**

This chapter provides detailed literature review to contextualize this study within the current modeling frameworks. An overview of the past efforts on freight demand forecasting is provided in three parts namely aggregate models, disaggregate models, and freight mode choice models. Freight microsimulation efforts have been explored in a separate section.

#### 2.1. RESEARCH NEED

Supply Chain Management (SCM) seeks to improve competitiveness and, therefore, profitability of an industry by fulfilling customer satisfaction (Stadtler, 2005). Freight industries' application of SCM has been prompted by the deregulation of the freight industries in the early 1980s, an increase in globalization, and the use of information technology (Rodrigue, 2006). SCM application to freight has led to more efficient and complex behaviors in the production and distribution cycles of commodities. For example, in the U.S. following the deregulation of freight industries, the share of the logistics-related components of the GDP decreased from about 17% in 1980 to just above 10% in 2000 (AASHTO, 2003). Long haul commodity flows increased when the firms sought better partners across the country or even the world to form the best possible chain. In order for the firms to survive in such a competitive market, they had to keep the transportation costs as low as possible by using the knowledge of logistic professionals. The way that the logistic decisions are made within a production cycle directly affects the cost of production by influencing the transportation cost for the raw materials and the semi-finished goods. Similarly, the distribution cost for finished goods could be optimized within a well-organized distribution system. This potentially could bring the goods from the producers to the consumers at lower overall cost, causing a decrease in retail store prices (Rodrigue, 2006).

Hensher and Figliozzi (2007) argued that the rapid changes in the supply chain structures, logistics and technological advancements, and freight systems are the primary

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causes of obsoleteness of the current freight models and policy making tools. They, in line with many other researchers, strongly believe that the conventional four-step approach, primarily designed for passenger transport modeling, cannot adequately capture the complexity of the international, national, and urban freight movements. As understood from the name, similar to the passenger travel demand models, this framework has four sequential modules: commercial trip generation, distribution, mode choice, and traffic assignment. It is not possible to capture the strategic decisions that individual firms make regarding their supply chain design and operations using a fourstep model. For example, issues such as: how a supply chain is shaped, which firm has the dominant control over the chain, how the shipping decisions are made, whether or not the shipping task should be contracted out, how the warehousing facilities should operate, whether or not a consolidation and/or distribution center is needed, could not be effectively incorporated in the model, if the firms' characteristics and the way they behave are ignored in the framework.

Southworth (2003) also argued that a successful freight forecasting tool must be able to incorporate the rapid changes in the supply chain logistics into the planning procedure, either by adopting the traditional methodologies or introducing entirely new frameworks of freight demand forecasting tools. Taylor (2001) highlighted the growing trend toward new delivery methods that place premium on the transit time and reliability by utilizing the uncovered capacities of intermodal transport system. Just-in-time (JIT), a cornerstone of contemporary customer-order-driven markets is one example (Hensher and Figliozzi, 2007). As the goods transport becomes ever more complex and sophisticated, many shippers have resorted to outsourcing all or many of the supply chain functions to third-party logistics companies, or 3PLs. Southworth (2003) argued that 3PLs and IT-based logistic service providers are moving toward more integration and globalization by linking different firms' logistics management, which makes the prediction of the shipping decision behaviors even more complicated.

Gray (1982) provided a review of behavioral models, and highlighted the importance of identifying the decision makers in the freight demand modeling procedure.

Even in the passenger transportation modeling, the effectiveness of the four-step framework is questioned (McNally and Recker, 1986). In the past few decades, researchers have developed and advanced the Activity Based Modeling approach (Ettema and Timmermans, 1997). In this emerging framework, the way that the individuals (or households) are making decisions on the type of activity, destination choice, mode choice, etc. are embedded in the model. It was partly motivated by the need to incorporate changes in travel behavior such as trip chaining. A limited number of studies have tried to apply the activity-based approach to freight transportation modeling, but due to the lack of data, most have not produced satisfactory results (Hensher and Figliozzi, 2007). In a comparison with passenger activity-based modeling approach, Liedtke and Schepperle (2004) argued that one of the problems with the current state-of-the-practice in commodity transport modeling is that it lacks actor-based microsimulation.

Although there are well-developed standard techniques to model the passenger's transportation systems, less attention has been paid to the freight demand modeling and there are accordingly much less achievements in this area. Freight transport decision making process is extremely difficult to reproduce, however some valuable efforts have been conducted to develop an agent-based approach. Behavioral freight demand modeling frameworks are at the early stages of development and establishing a practical and theoretically sound method is yet to come.

#### 2.2. FREIGHT DEMAND MODELS

The four-step freight modeling framework consists of four sequential modules and are the primary approach for freight demand forecasting in practice, especially by metropolitan and statewide planning agencies (Southworth, 2003, Cambridge Systematics, 1995). Despite varying criteria for categorizing modeling efforts, a commonly used categorization is the vehicle-based versus commodity-based models. In commodity-based models the tonnage of the commodity is estimated and then converted into truck trips by applying payload cost estimates to aggregate commodity tonnage and obtaining truck trips rates (Fisher and Han, 2001). Although academic literature lacks consensus on utilizing vehicle versus commodity based models, the vehicle based models dominate freight research (Luk and Chen, 1997). Holguin-Veras and Thorson (2000) argued that both commodity-based and vehicle-based approached lead to conceptual inconsistencies since actual freight demand should be represented by commodity flows but the logistic decisions should be represented by vehicles.

Winston (1983) also classified the freight models into aggregate and disaggregate approaches based on the types of the data used. This categorization method seems suitable for the purpose of this study, where behavioral freight models are focused. The following sections will review aggregate and disaggregate approaches to freight modeling, followed by an overview of existing research on mode-choice models and microsimulation of freight activity, as those are two most important topics for the development of FAME.

#### 2.2.1. Aggregate Models

The aggregate approach is still the state-of-the-practice in freight transport modeling (Liedtke and Schepperle, 2004). The aggregate approach is dominant because of its simplicity, modest data needs compared against disaggregate approach, and its reliance on historical trends (Pendyala et al., 2000). Although many practitioners and decision-makers are aware of the drawbacks of aggregate models, they face the pressure to keep the cost of data collection efforts low and must compromise between modeling quality and project expenses.

The application of the four-step modeling framework is typically aggregate in nature. Generation and attraction of commercial trips are usually performed based on the zonal economic activity or employment (Anderson et al., 2007). Although information on the economic activity of an industry is difficult to obtain, there are some publications that provide an average rate of commercial trip generation and attraction for freight planners (Fischer and Han, 2001). The distribution of commercial trips is also commonly carried out by a gravity model with shipping distance as the impedance (Auld, 2007).

Southworth (2003) discussed different approaches for commercial trip distribution, including spatial interaction (SIA) method, in detail. Mode choice is a critical component of the framework and used to be estimated based on the shipping cost in the earlier models (Cunningham, 1982). Many four step models have attempted to incorporate both commodity and vehicle trips by adding a fifth module that converts the commodity flow into vehicle flow, before performing the traffic assignment (Fischer et al., 2000). Urban freight traffic; however, is usually assigned to the cheapest or quickest path in conjunction with the base traffic when converted to passenger vehicle equivalent. This trend, of not considering modal split, is very common in aggregate four-step approaches and is rooted to the aggregate nature of the data that is not able to capture the behavioral complexities of modal selection decisions.

Tavasszy et al. (1998) were pioneers in considering logistics decisions in freight transportation planning. They developed the Strategic Model for Integrated Logistic Evaluations (SMILE) in the Netherlands for Dutch Ministry of Transport, Public Works, and Water Management. SMILE is an aggregate model (Yang et al., 2009), yet containing some disaggregate logistics components.

More details on the four-step freight demand modeling is provided in the Quick Response Freight Manual (Cambridge Systematics, 1997) for the U.S. Department of Transportation. National Cooperative Highway Research Project (NCHRP) report 606, Yang et al. (2009), and Pendyala et al. (2000), also provided valuable reviews of similar past practices. Alternatively, a recent study sponsored by the American Association of State Highway and Transportation Officials (AASHTO) in cooperation with the Federal Highway Administration (Transportation Research Board, 2008) is a comprehensive source for the freight demand models in the U.S. that covers recent studies and data collection efforts.

#### 2.2.1. Disaggregate Models

This section provides a short review of some disaggregate modeling efforts in previous freight demand studies. Although disaggregate models are more appealing and considered theoretically sounder, limited availability of disaggregate data prevents the development and implementation of such models in many cases. Nevertheless, a considerable number of disaggregate models have focused on urban freight movement and modal selection, and recently on supply chain and logistic decisions.

Regan and Garrido (2001) pointed out some drawbacks of aggregate models in general and discussed two types of disaggregate freight models, namely behavioral and inventory. Behavioral models strive to capture the utility maximization process for certain decision-makers, while the inventory approach attempts to model firms' production and logistic decisions based on the principle of economic optimization. Pendyala et al. (2000) argued; however, that approximations are unavoidable in developing logistic cost functions for practical inventory models.

The inventory approach treats production-related variables such as shipment size endogenously with mode choice decisions (Pendyala et al., 2000). They argued that some approximations in the inventory models could make them very similar to the behavioral mode choice model. Baumol and Vinod (1970) are among the pioneers in modeling both mode choice and demands for links on a freight network. They utilized the same approach that had been developed for the analysis of passenger transportation. Their mode choice model considers the trade-off between the transportation cost, time, reliability, and safety, and also accounts for the carrier and commodity heterogeneity. Harker and Friesz (1986) also applied the conventional four-step approach with substantial modification to the supply and demand models.

Hunt and Stefan (2007) shed light on some urban freight movements, including the treatment of empty trips, less than truck load movements, shipment allocation to vehicles, and conversion of commodity flows to shipments. They developed a behavioral urban freight model, capable of predicting commercial vehicle movements under different policy scenarios. Their model also integrated an aggregate passenger travel component, so the interdependencies of urban freight movement and passenger transportation could be accounted for.

Recently, there has been a growing interest in supply chain and logistics modeling. Some of these models were developed for urban freight studies. Fischer et al.

(2005) and Yang et al. (2009) provided summaries of recent developments in supply chain models. Aforementioned study by Tavasszy et al. (1998) is a prominent example of supply chain and logistics modeling effort. They developed a series of disaggregate logistics models, called the Strategic Model for Integrated Logistics Evaluation (SMILE), together with an economic input-output model to provide a decision tool for policy evaluation for the Netherlands. Also, Boerkamps et al. (2000) developed an urban supply chain model, called GoodTrip, for the city of Groningen in the Netherlands. The GoodTrip is a disaggregate model that defines supply chain patterns and urban truck tours, and thereby provides insights into how the logistics decisions affect the urban truck traffic. de Jong and Ben-Akiva (2007) also embarked upon the development of a logistics module to be included in the existing freight demand model for Norway and Sweden.

Behavioral freight models are extremely scarce in the literature and a limited number of such studies could be found among the recent works. Companies have become increasingly customer-order-driven and new production systems such as Just-in-Time (JIT) are now common. de Jong and Ben-Akiva (2007) stated that almost all the existing freight transportation studies are missing supply chain and logistics components. They provided valuable insights in freight demand modeling by introducing some behavioral models in which the firms' characteristics are incorporated in the model. Although their paper did not propose new ideas in the trip generation and traffic assignment, a substantial step was taken toward establishing a feasible framework for a behavioral freight model. Hensher and Figliozzi (2007) also highlighted the importance of disaggregate behavioral freight models in mitigating traffic congestion and maintaining the efficiency and reliability of the freight transportation system. Holguin-Veras (2000) also discussed an urban freight modeling framework capable of incorporating logistic information and trip chaining behaviors.

#### 2.2.2. Freight Mode Choice Models

Mode choice is one of the most critical parts of any freight demand modeling framework, and FAME is no exception. However, the amount of literature on this issue is surprisingly modest mainly due to the absence of suitable data to estimate such models. A direct comparison of shipment costs was the primary method in the most early freight mode choice models (Cunningham, 1982). However, reliability, flexibility, safety, and some other non-cost factors entered the analysis when the random utility models emerged (Norojono and Young, 2003). Random utility models become outdated, however, when supply chain concepts require the development of actor-based models that incorporate the role of actual decision-makers in freight movement determination. Many companies have adopted new supply chain concepts, which influence the shipping preferences (Hensher and Figliozzi, 2007), requiring a fundamental revision of the existing approach to freight demand modeling. Freight mode choice models vary greatly in the design and scope; Whether logit versus probit or aggregate versus disaggregate, each model calibrates the impact of various factors on freight firms' mode choice decisions

Based on the review of those studies, the dominant factors impacting freight mode choice in the literature can be summarized as: accessibility, reliability, cost, time, flexibility, and past experience with each mode.

#### 2.3. FREIGHT MICROSIMULATION EFFORTS

Numerous past studies have called for a behavioral freight microsimulation model. Liedtke and Schepperle (2004) argued that freight transportation modeling literature lacks appropriate "actor-based" micro-level models, and as a result, the role of actual decision-makers is mostly overlooked. Many others have emphasized the need for a better understanding of decision-making procedures including Gray (1982), Southworth (2003), Wisetjindawat et al. (2005), de Jong and Ben-Akiva (2007), Hensher and Figliozzi (2007), Yang et al. (2009), and Roorda et al. (2010). Liedtke and Schepperle (2004) argued that a sound microsimulation freight model could provide a valid forecast tool and pave the way for more reliable policy assessments compared to currently available decision tools. Today, the prospect for developing a disaggregate freight simulation is enhanced by various factors including: high-speed computing devices, growing number of potential data sources, the emergence of online surveys as an affordable data collection technique, and successful practices of microsimulation in passenger transportation some components of which can be adopted to freight modeling. Simulation-based models could better account for the complex interactions among many agents by replicating the individual behavior of the decision makers (Wisetjindawat et al., 2005) and could be integrated with passenger microsimulation models to provide a realistic picture of current and future traffic patterns.

GoodTrip was one of the early commodity-based freight microsimulation efforts. Their study focused on urban freight and considered some characteristics of the markets, actors, and supply chains. Supply chains were formed between different entities such as consumers, stores, distribution centers, and factories. The model starts with simulating consumer commodity demand and commodity flow in different mode and supply chains, which in the end produces the vehicle tours in the city. GoodTrip provided reliable estimates for commodity and vehicle flow and was utilized for analyzing three alternative urban commodity distribution systems. As noted by Boerkamps et al. (2000), GoodTrip has an open architecture and could be expanded further.

Wisetjindawat and Sano (2003) developed an urban truck microsimulation model for Tokyo building on the GoodTrip framework. This model is a modification of the conventional four-step approach but disaggregate enough to incorporate individual behaviors. They only focused on urban truck movements and used observed truck volumes from the Road Traffic Census survey for the validation, which was quite promising. They simulated five percent of the actual firms operating in the study area and reported truck origin-destination demand matrixes along with the vehicle kilometer traveled by each truck type (Wisetjindawat et al., 2007). However, they left complex supply chain consideration (e.g. role of 3PLs, JIT) for future improvement.

Hunt et al. (2006) undertook an extensive establishment survey and developed an agent-based commercial vehicle microsimulation for the Calgary region in Canada, based on information from roughly 37,000 tours and 185,000 trips (Stefan at al., 2005). A series of logit models were developed to account for service delivery, trip chaining behaviors, vehicle type, tour duration, etc. (Hunt and Stefan, 2007). The study provided very valuable and detailed information about commercial vehicle movements, including route

choice, and activities of empty vehicles and less-than-truckload vehicles. The model also integrated commercial vehicle movements with an aggregate passenger travel model. Other regions in Canada (Edmonton) and the U.S. (Ohio) have also applied the findings of the Calgary study (Yang et al., 2009).

The Oregon Department of Transportation developed a Transportation and Land Use Model Integration Program (TLUMIP) that includes a commercial travel model component (Donnelly, 2007). Passenger and road freight were integrated in this economic and land use behavioral model to simulate micro-level truck movements more effectively (Hunt et al., 2001). Commodity flows were generated using economic models and then converted into vehicle flow using land use activities and zonal data. Unlike the Calgary study that undertook an extensive data collection effort (Hunt et al., 2006), Oregon model was based on a diverse range of data sources with different levels of spatial and temporal resolution.

Liedtke (2009) presented an agent-based microsimulation, called INTERLOG, that accounts for logistics configurations. Firm generation, supplier choice, shipment-size choice, carrier choice and tour generation are the main components of this behavioral micro model. Liedtke calibrated INTERLOG model with disaggregate freight data from Germany. Similar to many other microsimulation efforts, this study focused on the urban commodity movements and overlooked the rail and other freight transport markets.

In a recent study, Roorda et al. (2010) proposed a comprehensive agent-based freight microsimulation framework and discussed a diverse range of actors that can be included in the model. Although the study is still in progress and no modeling output was reported, some new aspects of freight demand modeling was emphasized. The proposed framework has explicit treatments for outsourcing of logistics services to third-party logistics companies (3PLs), impact of new supply channels, and general logistics costs, which makes it different from other studies. They, however, indicate that making this conceptual framework operational is a challenging task. This firm-level microsimulation would be able to predict effects of different scenarios on explicit firms with a known location, industry type, and size. Since the current freight market has a growing tendency

in outsourcing freight services to 3PLs, the framework seems suitable for obtaining insights and for future policy making.

Although there are valuable findings in the literature of freight microsimulation, a vast majority of them deal with urban freight movements. Such studies are necessary for urban transportation planning, but not adequate for long term policies and infrastructure investments planning, especially in areas like Northeastern Illinois where significant share of freight traffic in the region is associated with national or even global economy. Beside the limited geographical coverage, many previous efforts only focused on the truck movements. Recent adoption of e-commerce and information technologies also affects the freight shipping behaviors and led to new partnerships between manufactures, shippers, carriers, and 3PLs (Southworth, 2003). This requires the policy makers to have access to behavioral micro-level models not only in urban and regional level but also at the national level. Developing a nationwide freight microsimulation could be rewarding and provides valuable insights for future infrastructure investments, a big picture of freight modal shift, and a better understanding of potential impacts of freight activities in a larger scale.

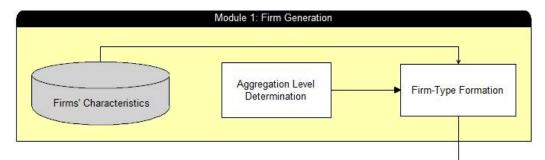
#### **CHAPTER 3. MODEL FRAMEWORK**

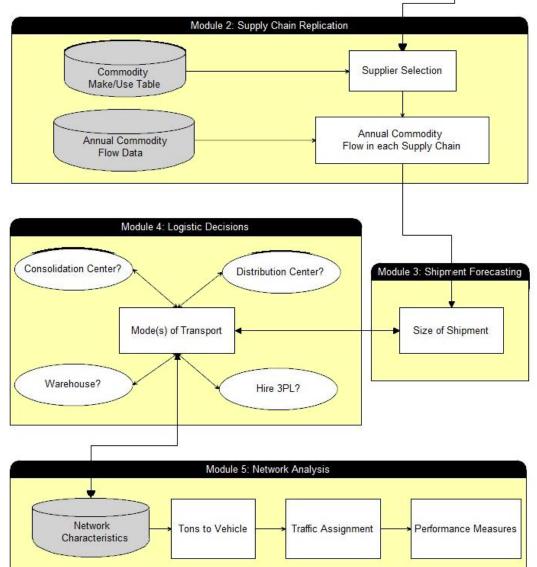
#### **3.1 OVERVIEW**

It is evident from the literature review presented in the previous chapter that in order to make the model results more realistic and behavioral, the decision making agents should be effectively incorporated into the model. Such approach will result in a model that is able to provide more accurate and informative insights for changes in freight flow and its response to various policies and infrastructure projects. As opposed to previous freight models, in which firm shipment and commodity flow are the units of observation, FAME incorporates firms' behavior into the disaggregate freight model to provide more realistic and possible more accurate results. Incorporating the behaviors of the firms in the freight transportation model is the essence of the disaggregate freight models, and has been practiced by very few researchers including de Jong and Ben-Akiva (2007).

Freight Activity Microsimulation Estimator (FAME) is the proposed freight activity-based modeling framework with five basic modules (Figure 1). In the first module, all the firms in the study area are recognized and their basic characteristics are identified. Based on each firm's characteristics, the types and amounts of incoming and outgoing goods are determined, and the design of the supply chains is replicated in the second module. In the third module, the shipment sizes are defined based on the acquired information on the firms' characteristics and the way that they trade commodities between each other. The forth module in which the shipping decisions are made is of great importance, because the decisions such as shipping mode, haul time, shipping cost, warehousing, etc are made. Sophisticated firms make decisions on the physical infrastructure of the supply chain and logistics strategies simultaneously; In our approach, those decisions are treated separately to make the modeling structure compatible with the available data. Finally, in the last module, the impact of the goods movements on transportation network is investigated.

In an ideal modeling structure, the above-mentioned modules are interrelated with a recursive structure leading to more realistic results. For example, the results of the last module, the network analysis, could help the model to better determine the shipping mode. Similarly, the way that the logistic decisions are made in the fourth module could affect the supply chain formation in the second module. Also, general cost of commodity transportation from the last module could be fed back into the second, third, and forth modules, through numerous iterations, until a stabilized set of commodity flows and costs are obtained. However, the modeling framework chosen is appropriate based on data availability and the project's scope of creating a forecasting tool that estimates national movement and modal split. Effect of congestion is an important factor in the selection of routes at urban area-level. However, at the national level, the effect of congestion on the supply chain decision is likely to be modest.





### FIGURE 1. FRAMEWORK OF THE FREIGHT ACTIVITY MICROSOMULATION ESTIMATOR (FAME)

#### **3.2 MODEL ASSUMPTIONS**

This study aims at modeling domestic freight flow in the entire U.S. According to 2009 Economic Census, there were over 7.4 million establishments in the country with paid employees (U.S. Census Bureau, 2011). Theoretically, FAME is capable of synthesizing all these firms, but the level of disaggregation requires robust and detailed data for calibration and presents a computational burden. To keep the computational burden at a reasonable level and diminish the need for highly disaggregate data, FAME aggregates the firms based on firm-type. A firm-type is a collection of firms with similar location, industry type, and establishment size.

The second type of aggregation in this study is the treatment of firms' behavior based on zoning level. Intra-zonal interactions will be ignored, and all the firms in the same zone with similar characteristics (i.e. size and industry type) are supposed to behave similarly. Zoning strategy is complex and based on data availability. The lower the zoning level, the more accurate the final estimates. Ideally, zones could be defined at zip code level, so local interactions could be captured in all the modules. However, data availability and computational burden are tough barriers for disaggregation so any customized zoning system may be used.

#### **3.3. DATA**

An accurate, comprehensive, and reliable dataset is a fundamental part of any travel demand analysis, and the lack of such data could make the study unfruitful. Obtaining a realistic picture of national freight movements requires a very large scale freight survey with broad industry type coverage. This study has avoided proprietary commercial data to the extent possible and relied on publicly available freight data because models that can be developed using only the widely available data is more likely to be adopted by the states and planning agencies. This section elaborates data needs for the FAME and reviews some data sets that were utilized in the estimation of the model.

Four categories of data are required for developing FAME: information on business establishments, aggregate freight movements, detailed information on a sample of individual shipments and supply chains, and specifications of the transportation networks. Figure 2 summarizes where each data set is applied to the FAME framework.

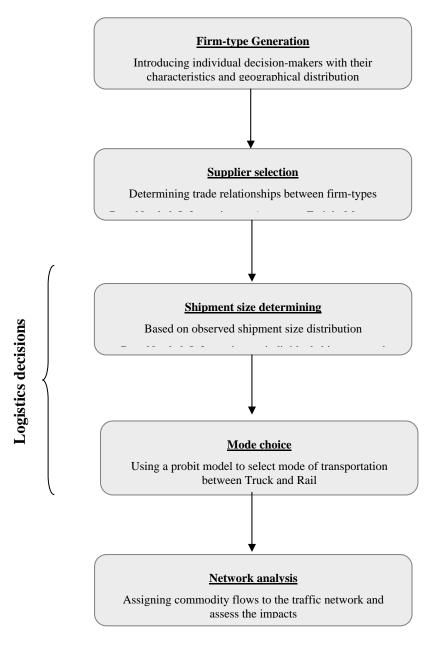


FIGURE 2: FAME FRAMEWORK AND DATA NEEDS

## 3.3.1. Information on Business Establishments

There are enormous numbers of business establishments in the U.S., each of which sends or receives a considerable number of shipments annually. Synthesizing all the individual firms and shipments is not practical because of two primary limitations: availability of disaggregate data, and computational burden. Therefore, firm-types were used in FAME as mentioned in the previous section. A critical decision that should be made at the very first step is the way that the industries are categorized and the zones are defined. Depending on the scope of the project, the zones might be defined at the county, metropolitan statistical area (MSA), state, or any other self-defined levels. As with most models, the more refined the zones are, the better the model's ability to replicate the decision makers' behavior tend to be. However, the lack of data is a serious barrier against pursuing a high level of disaggregation. The same can be said for the industry categorization.

First module needs information about the establishments in each geographic zone to synthesize the firm-types. Location, employee size, and industry type of the establishments are necessary to estimate the number of firms in each type. County Business Patterns (CBP) is a publicly available dataset that serves this purpose and have been reported such information since 1964 (U.S. Census Bureau, 2008). Annual information for all the U.S. business establishments with paid employees during the week of March 12 is provided at the county level. This data is also available for different geographic zones ranging from state to ZIP code levels. CBP provides the number of establishments, first quarter and annual payroll by geographic area, industry, and employment size class. CBP is the only complete and consistent source of county-level annual data for business establishments with detail industry specification in the U.S. (U.S. Census Bureau, 2009). A well-known problem with the CBP's disaggregate dataset is that a considerable number of values are not released due to confidentiality issue. When the number of establishments drops below a predefined value, the numbers are not reported. Although this is not a problem at the level of aggregation used in this study, the missing values could be approximated using the conventional methods, such as iterative proportional fitting (IPF) if there is a need. Since most of the aggregate numbers are provided for larger geographic areas and also for larger industry classifications, IPF is a promising approach to address the issue of missing values (Auld et al., 2009).

With almost 1200 categories, 2002 North American Industry Classification System (NAICS) is used to classify industry type of businesses in CBP (U.S. Census Bureau, 2010). CBP provides a diverse range of industry classification resolution, from aggregate two-digit NAICS to a fairly disaggregate six-digit NAICS that is used in this study. Table 1 shows the two-digit industry codes and descriptions that is used in FAME. Table 2 presents summary statistics about U.S. business establishments for the year 2002, obtained from CBP. There were more than 7.2 million firms in the U.S. in CBP 2002. The figure increased to around 7.7 million in 2007.

TABLE 1. TWO-DIGIT NORTH AMERICAN INDUSTRY CLASSIFICATION SYSTEM  $^{1}$ 

NAICS Code	Description
11	Agriculture, Forestry, Fishing and Hunting
21	Mining
22	Utilities
23	Construction
31-33	Manufacturing
42	Wholesale Trade
44-45	Retail Trade
48-49	Transportation and Warehousing
51	Information
52	Finance and Insurance
53	Real Estate and Rental and Leasing
54	Professional, Scientific, and Technical Services
55	Management of Companies and Enterprises
56	Administrative and Support and Waste Management and Remediation Services
61	Educational Services
62	Health Care and Social Assistance
71	Arts, Entertainment, and Recreation
72	Accommodation and Food Services
81	Other Services (except Public Administration)
92	Public Administration
<sup>1</sup> Courses http:///	annue conclusion

<sup>1</sup> Source: <u>http://www.census.gov/naics/</u>

		Annual payroll	Number of establishment by employment-size class								
NAICS	Employees <sup>2</sup>	(\$1000)	<b>1-4</b> <sup>3</sup>	5-9	10-19	20-49	50-99	100-249	250-499	500-999	1000<
Total	112400654	3943179606	3900755	1384960	912797	624628	210577	118724	30220	11377	6732
11	181162	4978291	17735	4641	2507	1219	289	126	26	7	2
21	465775	23961694	12389	3775	3386	2647	904	516	164	59	31
22	648254	41844745	7714	3060	2442	2553	1316	899	267	124	57
23	6307370	247302462	456597	119620	71197	43195	12444	5623	1182	339	128
31-33	14393609	580356005	123326	59889	53286	52301	25301	19748	6656	2638	1196
42	5860256	262527777	227405	85422	61877	41821	12406	6006	1391	435	137
44-45	14819904	320707026	517258	290121	170153	92079	31487	20326	3677	534	58
48-49	3581013	127251855	113061	29270	22721	18310	6757	3685	806	279	254
51	3536120	188076999	69551	21978	18365	15374	6669	4370	1347	652	284
52	6414583	372656276	258426	91878	53293	29660	8812	5189	1712	907	545
53	2017347	65241211	226343	53650	27786	10598	2826	1334	349	106	32
54	7046205	368778137	530713	113555	67898	39943	11672	6051	1649	597	287
55	2913798	204802311	19073	7128	6891	7031	3845	2967	1319	723	406
56	8299217	212189377	198062	50905	35732	28971	14442	10536	3120	1082	694
61	2701675	71961852	34326	11519	9901	10238	4078	2273	637	378	351
62	14900148	499177227	327337	166757	105986	60178	20687	15613	3519	1668	1795
71	1800991	47724377	65361	15093	11776	10869	4460	2073	462	164	117
72	10048875	131110795	202967	96210	106176	118831	32504	7096	903	290	172
81	5420087	118899903	455258	156968	78870	36479	8475	3339	558	125	46
95	1011496	52670905	3893	2236	2149	2265	1201	950	476	270	140
99	32769	960381	33960	1285	405	66	2	4	0	0	0

### TABLE 2. U.S. BUSINESS ESTABLISHMENTS STATISTICS FOR THE YEAR $2002^{1}$

<sup>1</sup> Source: <u>http://www.census.gov/econ/cbp/</u> <sup>2</sup> Number of paid employees for the pay period that includes March 12.

<sup>3</sup> Number of business establishment with less than five paid employees.

## 3.3.2. Aggregate Freight Movements

Two sets of information are explored in this section: annual commodity flows between each zone pair, and relationship between different industries in the U.S.

economy.

#### 3.3.2.1. Freight Analysis Framework (FAF)

Annual value and tonnage of different commodity types that are traded between the zone pairs are needed for the supply chain replication in FAME. The Federal

Highway Administration (2006) has utilized many freight data sources including but not limited to Commodity Flow Survey (U.S. Census Bureau, 2007), Transborder Freight Transportation Data (Bureau of Transportation Statistics, 2009), and Surface Transportation Board's Rail Waybill Sample to develop the Freight Analysis Framework (FAF). This dataset has the total tonnage and value of shipments for each commodity type that are transported between all the FAF zone pairs for each mode of transportation. Some federal publications, such as the annual Freight Facts and Figures (U.S. Department of Transportation, 2009), provide descriptive statistics from FAF. Even though FAF is the most comprehensive publicly available freight dataset, it has a few limitations that make it insufficient for some applications. One drawback is the level of geographical aggregation. FAF divides the United States into 114 domestic regions and also includes 17 international gateways, which is too large to use for local studies. Although possible application of disaggregation methods to the FAF dataset has been examined to resolve this issue, no credible disaggregate FAF data has been made available at this time.

For a national level freight study; however, FAF dataset provides valuable and creditable information. Therefore, FAF estimates for the commodity flows between domestic zones is used as an input. Two-digit Standard Classification of Transported Goods (SCTG) with 43 categories is used in FAF to classify the commodities. The list of SCTG commodities is provided in Table 3. The same commodity classification, i.e. 2-digit SCTG, is used in FAME. Annual tonnage by commodity for each domestic FAF zone pair are imputed to the second module of FAME.

SCTG Code	Commodity Description
1	Live animals and live fish
2	Cereal grains
3	Other agricultural products
4	Animal feed and products of animal origin, n.e.c.1
5	Meat, fish, seafood, and their preparations
6	Milled grain products and preparations, bakery products
7	Other prepared foodstuffs and fats and oils
8	Alcoholic beverages
9	Tobacco products
10	Monumental or building stone
11	Natural sands
12	Gravel and crushed stone
13	Nonmetallic minerals n.e.c. <sup>1</sup>
14	Metallic ores and concentrates
15	Coal
16	Crude Petroleum
17	Gasoline and aviation turbine fuel
18	Fuel oils
19	Coal and petroleum products, n.e.c. <sup>1</sup>
20	Basic chemicals
21	Pharmaceutical products
22	Fertilizers
23	Chemical products and preparations, n.e.c. <sup>1</sup>
24	Plastics and rubber
25	Logs and other wood in the rough
26	Wood products
27	Pulp, newsprint, paper, and paperboard
28	Paper or paperboard articles
29	Printed products
30	Textiles, leather, and articles of textiles or leather

# TABLE 3. SCTG 2-DIGIT COMMODITY TYPES

31	Nonmetallic mineral products
32	Base metal in primary or semi-finished forms and in finished basic shapes
33	Articles of base metal
34	Machinery
35	Electronic and other electrical equipment and components and office equipment
36	Motorized and other vehicles (including parts)
37	Transportation equipment, n.e.c. <sup>1</sup>
38	Precision instruments and apparatus
39	Furniture, mattresses and mattress supports, lamps, lighting fittings
40	Miscellaneous manufactured products
41	Waste and scrap
42	Commodity unknown
43	Mixed freight

#### 3.3.2.2. Benchmark Input-Output Account

Additional information that are needed in the supply chain replication module are amount of commodities that are used and produced by each industry as well as the pattern of exchange of goods among them. The input-output account is a public dataset that provides this information at the national level (Bureau of Economic Analysis, 2008) although county-level dataset are available from commercial venders. It also provides information on the values of the required commodities to produce a unit output by each industry. There are two main problems with this dataset. Firstly, the figures are the average values for the entire country and do not capture the geographical heterogeneity. A related issue is that the pattern of commodity use and production is not homogenous within all the firms within a particular industry sector. Another problem is that for the warehousing sector, the figures reported in the input-output table represent the amount of value-added operations performed at facilities, instead of the value of the goods being stored or transported through. There are county-level input-output data available from commercial venders, but they are imputed from the national data and the accuracy of the county-level data is unknown. Despite its drawbacks, considering the resources required to collect data on economic activities throughout the country, national input-output account provides rich information that can be used in the FAME model.

The 2002 benchmark input-output account covers more than 400 industries and has its own industry classification system. The classification used for the input-output account is similar to the six-digit NAICS, but at a slightly higher level of aggregation. To cope with this problem, the Bureau of Economic Analysis has developed a crosswalk (i.e. an equivalency table) between six-digit NAICS and the input-output account industry classification that has been used in this study.

The input-output account provides information on the transactions between the industries in monetary term. Although this data is extremely useful in the supply chain replication module, the input-output account does not provide information on the linkages between commodity types and industry classes. This information is critical since FAF data is provided for commodity types instead of industry classes, and FAME uses them to appropriate firm-types with specific industry. Fortunately, the crosswalk that connects industry to commodity was developed during the development of FAF, and it has been incorporated into FAME. This classification method for industry and commodity is compatible with other data sources that are used in FAME and eliminates the error of making questionable assumptions and self-defined crosswalks to link different data sources.

#### **3.4. INFORMATION ON INDIVIDUAL SHIPMENTS AND SUPPLY CHAINS**

After forming trade relationships between firm-types and determining annual commodity flows between each pair of supplliers, the next step is to determine the logistics choices (shipments characteristics such as shipment size, mode, etc.) for these flows. To develop logistics choice models in the third and forth modules, information on individual shipments such as, shipping time, costs, mode, etc. are required. The detailed specifications of the sending and receiving agents at different segments of the whole shipping process should be collected to provide insights on the firms that are forming the supply chain. For each acting agent in the whole shipping process, some information

including the primary activity, employee size, annual turnover, establishment square footage, number for franchises, etc. are of interest. In addition to information about the shipping agents, the shipment characteristics and shipping specifications are needed. The former include, for example, weight, value, dimensions, time sensitivity, commodity type, origin, and destination of the commodity, and the latter may be comprised of haul time, cost, mode, and damage risk of the shipping process.

Since there is no publically available source of data for this type of information, the UIC team conducted an online survey of businesses. This survey was specifically designed to collect some information on shipments and to facilitate the development of FAME. This survey was carried out in April and May of 2009. In total, 316 establishments participated in the survey providing information on 881 shipments across the country. The detail of the survey and the analysis of the data quality are included in the APPENDIX C.

#### **3.5. SPECIFICATIONS OF THE TRANSPORTATION NETWORKS**

Specifications of transportation networks are needed primarily for the fifth module, network analysis. However, a rough estimate of the network characteristics for each mode of transportation is required in other modules as well. For instance, accessibility to truck-rail intermodal facilities is a critical element in a mode choice model, and should be obtained from the transportation network data. The Oak Ridge National Laboratory (2006) has developed county-to-county distance matrix for the entire U.S. Millage and impedance of every county pairs are estimated for rail, highway, water, and highway-rail networks. Impedance values are mode specific and calculated for each link based on several specifications. For example, impedance value for a link in the highway network is affected by the presence of a divided roadway, level of access to the road, rural or urban classification of the link, congestion level, etc. The impedance of an intermodal link is estimated in the manner that accounts for the transfer time from truck to rail or vice versa, and provides a more realistic general cost for using a transfer facility. This data offers adequately accurate estimates for the characteristics of different transportation networks, and has also been implemented in CSF 2002 for estimating tonmile share of each mode.

### **CHAPTER 4. MODEL ESTIMATION**

This chapter discusses the estimation of each module in the FAME model, except for the network analysis. Estimation of a model involves finding the correct specification of mathematical equations and determining the appropriate parameter values.

### **4.1. FIRM-TYPES GENERATION**

As discussed earlier, FAME simulates freight flows at the firm-to-firm level. Thus, the decision makers in this microsimulation are individual firms in the U.S. There are more than 239,000 firms in the CBP dataset. To keep the computational burden at a reasonable level and diminish the need for highly disaggregate data, some form of aggregation is inevitable. FAME uses firm types to aggregate firms with similar characteristics into groups. A firm-type is a collection of firms with similar location, industry type, and establishment size. It is assumed that firms with the same characteristics have the similar behavior in freight decision-making process. Number of firm-types can differ based on the number of industry types, establishment size, and geographic zones in the study area.

## **4.2. SUPPLY CHAIN REPLICATION**

In this step, supply chains are created by matching suppliers and buyers of goods. All the potential suppliers for a given firm-type are determined in the first step, and suitability of each supplier is assessed in the second. Due to the technical nature of the modeling process, only an overview of the approach used for this module is provided here. A detailed description of the modeling procedure involving the development and application of the fuzzy expert system is included in APPENDIX A.

## 4.2.1. Generation of Candidate Suppliers

This procedure consists of two steps. In the first step, for a given type of commodity, potential suppliers, expressed in terms of firm types, are determined. In other

words, the first stage of the supplier selection model is to list all the firm-types that can sell a given product to a specific firm-type. Two conditions have to be met in order for a firm-type to be eligible for such a list. First, the supplier should produce the commodity. Second, the buyer has to need the supplier's product as an input. First step of the supplier selection model estimates a probability for each of those two conditions for a given supplier, buyer, and commodity type, and provides a degree of feasibility for a certain supply chain to form by multiplying those figures. The method of estimating each of the two probabilities is elaborated below.

The FAF industry-to-commodity crosswalk was used to estimate the probability that a supplier produce a given commodity, which is the first condition. Almost every industry classes are linked to only one type of commodity and thus the majority of these probabilities are either zero or one.

The second step in determining supplier feasibility is to assess the probability that the supplier's product can be used by the potential buyer's industry class. This figure is estimated based on the industry types of the supplier and buyer, using the 2002 Benchmark Input-Output Account. The standard use tables were applied at the six-digit NAICS level. The use table contains the total value of a given industry sector's output that was used in different industry classes during 2002. For example, *Glass Container Manufacturing* sector sold 526.0 million dollars of its products to *Fruit and Vegetable Canning, Pickling, and Drying* sector; 13.5 million dollars to *Cheese Manufacturing*; 2042.4 million dollars to *Breweries*; 552.2 million dollars to *Wineries*; and so on. These figures were used to calculate percentage of a given industry's output that was used by other industry sectors.

## 4.2.2. Evaluation of Candidate Suppliers

The second stage in the supplier selection model is to assess the suitability of the candidate suppliers. As argued earlier, there is no comprehensive dataset with specific information about supplier selection behaviors in different industry sectors across the country. Therefore, a fuzzy rule-based expert system, which is not data intensive, was used to evaluate the suitability of each potential supplier. Some recent studies in the area

of supply chain management have highlighted the benefits of fuzzy rule-based systems compared to mathematical optimization approaches. Altinoz (2008) argued that incomplete information about the candidate suppliers and complexity of the methodology seriously limit the usability of mathematical optimization approaches. He evaluated usability level of different supplier selection methodologies by practitioners and proposed a fuzzy rule-based expert system. According to Zadeh (1965), fuzzy logic system could effectively model a complex system, while avoiding explicit mathematical formulations. Major components of the fuzzy rule-based systems, introduced in this study, are discussed in APPENDIX A.

#### **4.3. SHIPMENT SIZE DETERMINATION**

A shipment size model provides a categorical output variable with three clusters: small (less than 1,000 lb), medium (1,000-50,000 lb), and large (more than 50,000 lb). This model is required for the third module of FAME, where the sizes of individual shipments are determined. In other words, annual flow of a specific commodity between a given pair of supplier and buyer has to be broken down into single shipments. Output of such model could be the weight of each shipment in pounds or just a categorical variable in the form of weight range. The former, being a continuous variable, provides richer information for each shipment, but requires more precise data and method for estimation. The latter is less data intensive but has a higher level of uncertainty. Due to the nationwide scope of this study and data limitation, logistic cost minimization approach could not be carried out. Instead, the distribution of the shipments size for each commodity type and shipping distance category was obtained from the 2002 Commodity Flow Survey. This information was used along with other procedures to determine the sizes of individual shipments in a categorical output variable in three weight ranges: *small, medium*, and *large*.

Shipment size distribution in this study is initially set in a way that larger suppliers and buyers tend to ship their annual commodity flow in larger shipments. After initialization, a modified iterative proportional fitting (IPF) approach was applied to replicate the shipment size distribution that was observed in CFS 2002 to the extent possible. The CFS data has reported nationwide annual tonnage of transported commodities in a three dimensional table: commodity type, shipping distance, and shipment size. Similar to this study, commodities are classified in two digits SCTG. Shipping distance is provided in nine categories (<50 miles, 50-99, 100-249, 250-499, 500-749, 750-999, 1000-1499, 1500-2000, >2000), and shipment size is also given in nine categories (<50 lbs., 50-99, 100-499, 500-749, 750-999, 1000-9999, 10000-49999, 50000-99999, 100,000<). Establishment size of the supplier and buyer, shipping distance and commodity type are the inputs to this process. The model was applied on the annual commodity flow between each pair of supplier and buyer from the supply chain replication module to determine the shares of small, medium, and large shipments accordingly. However, knowing that a shipment is small is not sufficient for the modal split in the next module. Mode split requires a crisp value for the shipment size. Conversion of the shipment size class to specific value was carried out using the distribution of observed shipment sizes from the UIC National Freight Survey. Details of the shipment size model and the shipment size distributions are elaborated in APPENDIX B.

#### **4.4. MODE CHOICE MODEL**

Mode choice is the most critical of the logistics decisions. A proper choice model should be sensitive to the attributes of both decision-maker and choice alternatives. Unlike the characteristics of the decision-maker, the attributes of choice alternatives vary significantly from one alternative to the other. As mentioned before, in order to obtain the necessary information for developing the modal split model of FAME, a nationwide survey of businesses was carried out by the research team at the University of Illinois at Chicago (UIC). The data gathered through the survey satisfied the data needs for developing a mode choice model and also other components of the FAME framework. The detail of the survey and the analysis of the survey results are included in APPENDIX C. The survey is the only data source for FAME that is not publically available. To achieve the goal of developing a model that can be used only with publicly available data, this document includes the specifications of two freight mode choice models that were calibrated based on the UIC National Freight Survey. Depending on the availability of input variables, agencies will be able to select the powerful yet data hungry model, or the parsimonious model that require a limited number of input variables.

First, an explanatory model was developed to shed light on truck and rail (including truck-rail intermodal) competition in the U.S. freight transportation market. However, some of the explanatory variables in the model were not available from publically available sources. Thus, a parsimonious mode choice model that is better suited for practical use was proposed and implemented in the microsimulation. Although the latter had a modest set of input variables, its overall goodness of fit was slightly less than the explanatory model.

The Limdep econometrics software (Greene, 2002) was used in this study for the mode choice model calibration. Akaike and McFadden values along with the chi-squared values were used for model selection (Train, 2003). The higher the McFadden value and the lower the Akaike measure, the better the explanatory power of the model. Standard t-statistics were used to test whether each coefficient had a non-zero effect on the choice probability. Wald, Likelihood Ratio, and Lagrange Multiplier tests, known as Neyman-Pearson tests (Greene, 2002), were also carried out to assess the overall significance of the final models.

Percentage of correctly predicted observations, which is often used to validate mode choice models, is usually high in binary choice models that include a rare event as one of the choices. In many cases, the high accuracy figure could be misinterpreted as the indicative of the general explanatory power of the model. When one of the two possible choices is very rare and the other is common, binary models tend to over-predict the latter, resulting in a high rate of correct predictions at the expense of largely ignoring the rare event outcomes. For example, if 99 out of 100 data points in the dataset chose the common alternative, the model can attain 99% accuracy by simply predicting all cases to be common, but the model lacks the sensitivity to its input variables and consequently provides very little information. In FAME, choosing the rail mode over truck could be considered as a rare event with less than 10% chance of occurrence in the data. Both mode choice models developed for FAME achieved satisfactory accuracy in predicting rail shipments.

Potential multicollinearity between explanatory variables is also controlled in two ways. Large off-diagonal values were searched in the variance-covariance matrices as the primary effect of multicollinearity. Meanwhile, variance inflation factors (VIF) were estimated for all the independent variables to detect any severe multicollinearity among the explanatory variables. Kutner et al. (2004) suggested a VIF of 5 as the threshold that indicates a presence of serious multicollinearity. Following sections provides a detailed discussion of the development of the mode choice models.

## 4.4.1. Explanatory Model

Variables that were used in the development of the mode choice models are shown in Table 4. Table 5 shows the specifications of the exploratory model along with the assessment of it performance. All the estimated parameters in the exploratory models turned out to be significant with a p-value of less than 0.05, and most of them are significant with a 99% confidence interval. The model has a pseudo R-squared value of over 57%, and are able to correctly predict 95% of the observations. As noted before, the model predicted more than 72% of rail shipments correctly. As shown in Table 5, none of the variables had a VIF in excess of 3.5, and thus, multicollinearity is not an issue in this model.

## 4.4.2.Parsimonious Model

Although the exploratory model revealed some behavioral aspects of modal selection such as different levels of sensitivity to travel time and cost for truck and rail users, it is not necessarily a good model to be implemented in a microsimulation or forecasting. For example, the explanatory mode choice model could not be used in a nationwide microsimulation effectively since time and cost of each mode should be

estimated for all the simulated shipments prior to determining the mode, which is an extremely challenging if not impossible task. Therefore, another model with a parsimonious nature is discussed here. The model achieved a slightly less goodness of fit, but only uses a set of explanatory variables that are much easier to obtain. Basic descriptive statistics of variables that are used in this model are summarized in Table 6.

Variable	Definition	Mean	Standard deviation
MODE	1: rail or any combination of that with other modes / 0: truck	0.089	0.285
DISTANCE	Suggested distance between origin and destination by Google Map (miles)	1077	2221
WEIGHT	Weight of the shipment (lbs)	22901	25275
VALUE	Value of the shipment (USD)	48101	130150
TRUCK-COST	Shipping cost by truck (USD)	1331	4093
RAIL-COST	Shipping cost by rail (USD)	2016	1128
TRUCK-TIME	Shipping time by truck (days)	2.012	1.357
RAIL-TIME	Shipping time by rail (days)	7.281	6.662
TRUCK-COST-INDEX	= Ln (TRUCK-COST / (TRUCK-TIME * VALUE))	-3.542	1.521
RAIL-COST-INDEX	= $Ln (RAIL-COST / (RAIL-TIME * VALUE))$	-3.705	1.940
SAME-DECISION	1: if the same mode was preferred TWO years ago for a similar shipment / 0: otherwise	0.934	0.248
ACCESS	0: firm has easy access to truck rail intermodal facilities / 1: neutral access / 2: difficult access	0.780	0.415
POTENTIAL-INTERMODAL	1: truck-rail intermodal is considered always or often as a potential transportation mode / 0: otherwise	0.349	0.477
PERISHABLE	1: if the commodity is perishable / 0: otherwise	0.160	0.367
CONSOLIDATION-CENTER	1: if the shipment has gone through a consolidation center / 0: otherwise	0.143	0.350
DISTRIBUTION-CENTER	1: if the shipment has gone through a distribution center / 0: otherwise	0.270	0.445
WAREHOUSE	1: if the shipment has gone through a warehouse / 0: otherwise	0.347	0.477
DECISION-MAKER	1: if a 3PL company has make the shipping decision / 0: otherwise	0.104	0.305

TABLE 4. VARIABLES USED IN THE EXPLANATORY MODEL

Item		Value	t-ratio	VIF
	CONSTANT	-5.902*	-6.050	-
	DISTANCE	0.237E-03 **	2.273	2.776
t	WEIGHT	0.310E-04 *	4.293	1.564
Coefficient	TRUCK-TIME	0.622*	5.019	1.648
effic	RAIL-TIME	-0.094 *	-2.579	2.387
Co	TRUCK-COST-INDEX	0.388 **	2.532	3.408
	RAIL-COST-INDEX	-0.659 *	-3.474	1.099
	POTENTIAL- INTERMODAL	1.214 *	3.468	2.776
	Log likelihood	-47.1	-	-
Se	Model Chi-squared	128	-	-
sure	Akaike I.C.	0.296	-	-
Fit Measures	Pseudo R-squared	0.577	-	-
	Correctly Predicted (%)	95.4	-	-
	Correctly Predicted (%) – rail	72.7	-	-

# TABLE 5. EXPLANATORY MODE CHOICE PROBIT MODEL

Variable	Definition	Mean	Standard deviation
MODE	1: truck / 0: rail or any combination of that with truck	0.924	0.263
GCD	Great circle distance (miles)	616	640
WEIGHT	Weight of the shipment (lbs)	23457	28959
IMPEDANCE*	$=$ EXP (H_IMP/R_IMP)	6.186	3.338
H_IMP	Highway impedance	897	4589
R_IMP	Rail impedance	1176	9082
CONTAINERIZED	1: if the shipment is containerized / 0: otherwise	0.0229	0.149
COMMODITY	1: if the commodity is agricultural, chemical, pharmaceutical, gravel, natural sands, cement, machinery, metal, mixed freight, or prepared foodstuffs / 0: otherwise.	0.655	0.475

### **TABLE 6. VARIABLES USED IN THE PARSIMONIOUS MODEL**

\* The Oak Ridge National Laboratory (27) has provided county-to-county distance matrix for the entire U.S. and impedance for every county pairs are estimated in rail, highway, water, and highway-rail networks. Impedance units are mode specific and Impedance values are mode specific and calculated for each link based on several specifications such as length and type of a road to bring the approximate costs into common units. For example, impossible routes (eg, highway from California to Hawaii) have a mileage of -1.0 and an impedance of 99999.9 in this dataset.

A discrete choice modeling approach, specifically a probit specification, is preferred for this model. Although logit models assume the error terms in the utility function to be independently and identically distributed, which is commonly referred to as an "IID. assumption", it has a closed-form equation for estimating the probability of each choice. This makes logit models convenient to use, especially in microsimulations that requires numerous iterations. Probit models, while not requiring the IID assumption, require a numerical method for estimating the probability of each choice. For binary probit models such as the FAME mode choice models; however, the task does not pose insurmountable challenge.

Table 7 shows the parsimonious probit model that estimates the probability of choosing between truck and rail / truck-rail modes. All the estimated parameters in the model are significant with a p-value of less than 0.05. The model has a pseudo R-squared value of 54%, and correctly predicts 96% of the observations. Furthermore, more than 58% of rail or truck-rail shipments are correctly predicted. As shown in Table 7, all the VIFs are less than five, and thus, a serious multicollinearity is not detected.

Iter	n	Value	t-ratio	VIF
	CONSTANT	4.83	8.170	-
nt	GCD *	104E-02	-4.856	2.078
icie	WEIGHT <sup>*</sup>	254E-04	-5.075	1.029
Coefficient	IMPEDANCE **	988E-01	-1.978	2.021
Ŭ	CONTAINERIZED <sup>*</sup>	-1.27	-2.612	1.055
	COMMODITY <sup>*</sup>	940	-2.985	1.046
	Log likelihood	-58.5	-	-
res	Model Chi-squared	138.4	-	-
Fit Measures	Akaike I.C.	0.269	-	-
Me	Pseudo R-squared	0.541	-	-
Fit	Correctly Predicted (%)	95.61	-	-
	Correctly Predicted (%) -rail	58.33	-	-

# TABLE 7. PARSIMONIOUS MODE CHOICE PROBIT MODEL

## **CHAPTER 5. MODEL IMPLEMENTATION AND VALIDATION**

This chapter discusses the procedures used to apply FAME with a complete set of data. The outputs from each module of FAME are compared against real-world data to assess the validity of the models.

### **5.1. FIRM-TYPES GENERATION**

A total of 45,206 firm-types were generated for the microsimulation of the domestic FAF zones. 123 domestic FAF zones, 328 industry classes (NAICS), and eight employee size groups (Table 8) were considered in this simulation. All the industry classes in FAF, at the 2-digit SCTG, are considered in FAME, but the industry classes for which no business establishment was reported in 2007 CBP are excluded except for NAICS 111150 (corn farms) which is considered in the simulation process by using a calibration method in the FAME input data.

Establishment size category	Range of number of employees
1	1 – 19
2	20 – 99
3	100 - 249
4	250 - 499
5	500 - 999
6	1000 – 2499
7	2500 - 4999
8	4999 <

**TABLE 8. DEFINITION FOR ESTABLISHMENT SIZE CLASSIFICATION** 

## **5.2. SUPPLY CHAINS REPLICATION**

Supply chains were replicated using the approach that was explained in the previous chapter. As a quick reminding note, this model scores the appropriateness of all

the possible suppliers for a given firm-type. Using the likelihood of partnership for any pair of supplier and buyer, annual commodity flows can be disaggregated from the FAF zone level into the firm-type level. For a given origin, destination, and commodity type combination, value of total annual tonnage was disaggregated among the top five percent of supplier and buyer pairs with the highest appropriateness score. This score was weighted by the total number of actual firms within the supplying and buying firm-type before disaggregation. This was to distinguish between a pair of supplier and buyer with only one actual firm in each side of the chain from those with several actual firms in each side. Obviously, the latter should receive a higher share of commodity fellow.

As mentioned previously, all the FAF industry sectors were considered in FAME, but some of them were not present in some of the zones in the simulation. This is due to the limitations in the business establishment data sources and also the crosswalks that were used in the second module. As a result, not all of the FAF commodity flows between the zone pairs was allocated to firm-types. In some rare cases, a specific type of commodity is entirely ignored. For instance, alcoholic beverages were not simulated from zone number 79 to 48. This is because there was no provider for that specific commodity in the origin nor a buyer in the destination zone according to CBP. Furthermore, there is no flow of live animals and live fish, unknown commodities, and mixed freight in the microsimulation, although those are reported in FAF. This is because industry that is associated with the aforementioned commodity types are not covered by the CBP. In FAF, a total of 13,140,649,051 tons of commodity valued at around 8,794,018 billion dollars is transported between the domestic origin and destinations on truck, rail, or truck-rail intermodal. In contrast, 10,583,089,838 tons of commodity valued at around 6,944,709 billion dollars is simulated in FAME. Thus, around 80% of FAF domestic tonnage and 79% of commodity values are simulated in this study.

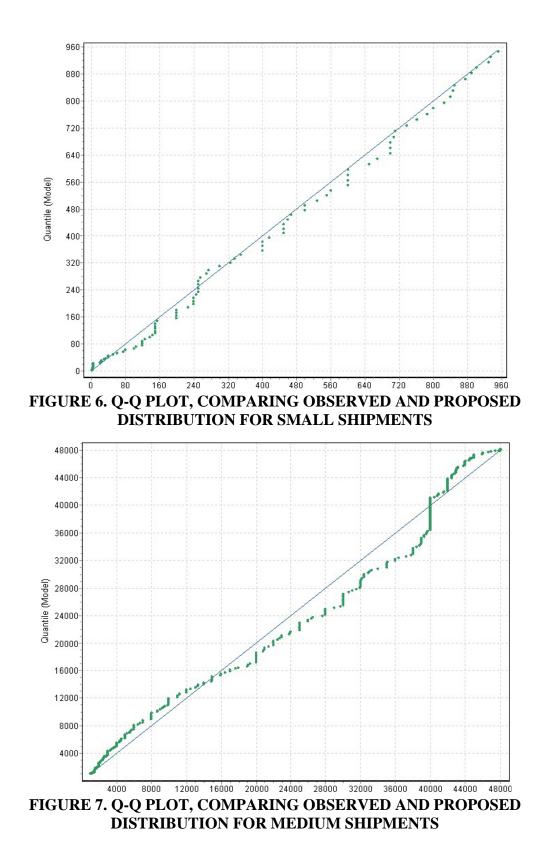
## **5.3. SHIPMENT SIZE DETERMINATION**

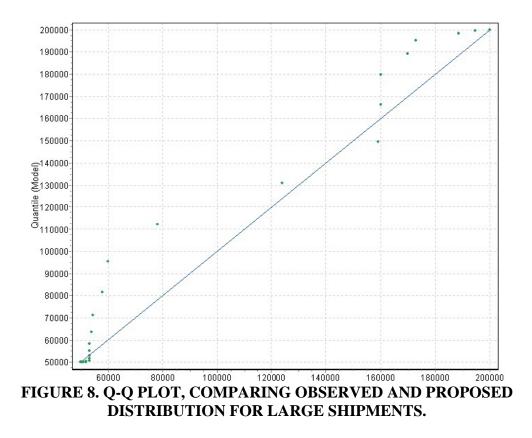
The proposed shipment size model estimates a categorical output variable with three clusters: small, medium, and large. This model was applied to the annual

commodity flow between each pair of supplier and buyer to determine the shares of small, medium, and large shipments accordingly. Then, the data from the survey were used to estimate the actual value of the shipments. We found that Beta distribution produced a good fit with the surveyed data. Beta distribution has the added benefit of having lower and upper bounds on the distribution. A Q-Q plot for each shipment size class, depicted in Figures 3, 4, and 5, show the fit of the model for small, medium, and large shipment size, respectively. In Q-Q plots, observed values are plotted against fitted values. Q-Q plots could be used as a nonparametric approach to compare shapes of two distributions, providing a graphical assessment of goodness of fit. In our case, if the specified distribution is a decent model, the Q-Q plot will be approximately lying on the line 45-degree line. This reference diagonal line is also drawn in the figures to indicate where the graph points should ideally fall. The shape parameters of each beta distribution that are used in this simulation are provided in Table 9.

TABLE 9. SHAPE PARAMETERS OF THE BETA DISTRIBUTIONS FOR SHIPMENT SIZE

Shipment Size	Alpha	Beta	Upper Limit	Lower Limit
Small	0.436	0.914	1	1000
Medium	0.530	0.593	1001	50000
Large	0.090	0.243	50001	200000





### **5.4. MODE SPLIT**

A binary mode choice model was deployed in this simulation to determine the share of truck and rail (including truck-rail intermodal) for each shipment. This model has as input variables, shipment distance measured in great circle distance (GCD), weight, relative impedance between truck and rail, a dummy for containerized shipments, and commodity type. All of the variables have to be determined for each simulated shipment. Since the origin and destination zones are known, GCD and the relative impedance could be obtained from the intercounty distance matrix, provided by the Oak Ridge National Laboratory (2006). Two-digit SCTG commodity type is also known for each simulated shipment, and therefore the dummy for commodity type could be determined accordingly. Weight of the shipment was estimated in the shipment size module. Finally, the dummy variable for containerized shipments was drawn from Bernoulli distributions. Bernoulli is a discrete probability distribution with a given success probability. In this simulation overall probability of having containerized

shipments was assumed to be 11.8% based the UIC National Freight Survey. This figure, however, was weighted by the normalized highway impedance between each origin and destination that was provided by the Oak Ridge National Laboratory (2006) to account for the relationship between shipment distance and the probability of containerization. Since the weight factors were normalized, average chance of having a containerized shipment remained the same. However, this chance was higher for long haul shipments. Although the binary mode choice overall has a satisfactory goodness of fit, it tends to underestimate the total number of rail shipments. Therefore, the estimated probability of a rail shipment was multiplied by 1.3 adjust for this underestimation.

Due to the random nature of the microsimulation, the simulation was repeated 20 times. The results from each run as well as the mean and the coefficient of validation are reported in Table 10. Although tonnage of the shipments carried by each mode is obtained directly from the model, dollar value of the shipment is estimated by applying average dollar per ton of each SCTG commodity types from FAF to the tonnage of the shipments. Ton-mile of the shipments, on the other hand, was simply estimated by the intercounty distance matrix, provided by the Oak Ridge National Laboratory (2006).

Simulation Run	Ton	Value	Ton-mile
1	79.63%	89.92%	65.62%
2	79.87%	90.19%	66.37%
3	79.26%	90.14%	67.43%
4	79.65%	89.79%	68.18%
5	78.34%	89.72%	60.99%
6	78.39%	89.82%	65.21%
7	78.04%	89.82%	60.75%
8	78.98%	89.85%	65.20%
9	78.85%	89.85%	62.86%
10	78.73%	89.92%	66.16%
11	79.77%	89.89%	64.60%
12	80.21%	90.26%	62.48%
13	80.14%	89.87%	65.22%
14	79.10%	89.97%	63.35%
15	77.39%	89.78%	63.61%

TABLE 10 RELATIVE PERCENTAGE OF TRUCK-ONLY SHIPMENTS IN DIFFERENT SIMULATION RUNS

16	79.70%	89.93%	64.15%
17	78.43%	89.51%	64.22%
18	79.04%	90.03%	67.43%
19	80.49%	90.23%	68.11%
20	79.57%	90.30%	62.82%
Mean	79.18%	89.94%	64.74%
Coefficient of Variation	0.98%	0.22%	3.28%

## **5.5. VALIDATION**

The primary objective of this study was to develop a behavioral freight model, focusing on truck and rail modes. Therefore, the mode share for the two modes, expressed in total tonnage, value, and ton-mile of commodities (Table 11) are validated in this section. The values estimated by the FAME are compared against those from FAF and CFS, two major public sources of freight data in the U.S. It should be noted that modal split information from these datasets have not been used in the estimation of model split module, and thus it is appropriate to use them as the base lines for validation. TABLE 11 and Figure 6 compare the percentages of the two modes according to FAF3, CFS 2002, CFS 2007, and FAME.

Item		CFS 2002	CFS 2007	FAF3	FAME
Tannaga	Rail	20%	19%	15%	21%
Tonnage	Truck	80%	81%	58%	79%
Value	Rail	6%	7%	5%	10%
	Truck	94%	93%	95%	90%
Ton-mile	Rail	51%	53%	43%	35%
	Truck	49%	47%	57%	65%

**TABLE 11. MODAL SPLIT VALIDATION IN FAME** 

The data indicate that FAME is able to replicate the mode shares accurately especially when they are measured in terms of weight or value. Since CFS excludes certain industries from the survey frame, FAF is the most meaningful baseline of comparison. FAME was able to replicate the mode shares of FAF3 with perfect accuracy.

### **CHAPTER 6. CONCLUSION**

The primary motivation for this research was to develop a behavioral freight mode choice model for the Northeastern Illinois. As the flow of fright in the Northeastern Illinois is intimately connected to the movement of goods at the national level, a nationwide freight activity microsimulation model has been developed. This is a monumental achievement as in the past, although the need to incorporate movement of freight in the broader framework of national transportation policy is recognized, development of satisfactory analysis tools to facilitate the decision making has experienced significant technical challenges due to the complexity of the decisionmaking process, lack of an acceptable freight modeling framework, and scarcity of freight data. The modeling framework presented in this report incorporates firms' characteristics by replicating shipping behaviors, and aims at paving the way for future behavioral freight microsimulation efforts. This research has already made significant impacts in freight demand analysis in the Chicago region as two ambitious efforts, one by the Chicago Metropolitan Agency for Planning (CMAP), and the other by the Federal Highway Administration (FHWA), rely heavily on the approach and in some cases the outputs of this model.

A major drawback of many previous efforts of this kind was their aggregate nature which prevented the development of an actor-based microsimulation. This limitation has seriously affected the reliability and applicability of the models in the environment in which firms are increasingly relying on supply chain management concepts to remain competitive. The conventional models are not able to reconcile the proliferation of e-commerce, information technologies, and sophisticated supply chain management strategies with freight shipment decision-making processes. FAME is one of the first attempts to address these problems by incorporating behavioral factors in a microsimulation framework. Also, the geographical coverage of FAME is broader than most of the past models, giving the policy-makers and agencies a powerful tool to analyze and evaluate potential courses of actions to meet the multitude of challenges facing the movement of goods in the U.S. and the Northeastern Illinois.

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This study strived for developing a sound microsimulation freight model as a valid forecast tool that could contribute to more reliable policy assessments compared to currently available decision tools. The proposed framework (FAME) has some remarkable characteristics that distinguish it from other frameworks:

- FAME is mostly based on publicly available freight data. Combined with the on-line survey that was developed to collect key pieces of information that are not available publicly, the data collection cost of FAME is modest compared against that for other behavioral models.
- It is one of the early efforts in freight demand modeling that has a separate component for simulating the formation of supply chain configurations. A fuzzy expert system was developed for the supplier selection. This approach could be used in the absence of disaggregate data on supply chain formation.
- FAME has an open structure and could accept other components that may become available later.
- Almost all the industry classes in the U.S. are covered in FAME.
- FAME has a unique geographic coverage and to the best of the author's knowledge, it is the first comprehensive nationwide freight microsimulation in the U.S.

This study designed and implemented a cost-effective way of collecting disaggregate freight data for running this simulation. An online establishment survey that was conducted as part of this research provided valuable disaggregate information that was necessary for developing a behavioral freight model. Presence of a selection bias that is common in the surveys with low response rate was examined, but the analysis found no serious issues.

Two major modeling efforts, both related to the mode choice module, were also conducted as part of this research. Two freight mode choice models were calibrated based on the UIC National Freight Survey. An explanatory model was first developed to gain insights on truck and rail (including truck-rail intermodal) competition in the U.S. freight transportation market. Furthermore, a parsimonious mode choice model was developed for use in the microsimulation. The parsimonious model is constructed using only the variables that are easy to obtain or estimate from existing data, its overall goodness of fit was only slightly less than the explanatory model. We believe this model is superior to the existing mode choice models used in practice, and should attract interests from agencies around the country.

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# APPENDIX A. FUZZY EXPERT SYSTEM FOR SUPPLIER SELECTION MODEL

#### **1. FUZZY VARIABLES**

A review of the supplier choice literature revealed that the locations and financial positions of the companies are among the most important elements in the supplier selection decisions (Stadtler, 2005). Therefore, distance between buyer and potential suppliers was selected as one input variable. Number of employees is the other input variable that is used as a proxy for the financial position of the suppliers. In other words, suppliers with higher number of employees are considered to have a better financial position in a given industry. Although this assumption could be doubtful in a study with highly aggregate industry classification, this does seem reasonable for this study with a fairly disaggregate six-digit NAICS. The only output variable, however, is likelihood of partnership.

One distinctive characteristic of fuzzy rule-based systems that makes it lenient to imprecise data is use of fuzzy linguistic variables instead of crisp values. Any input variable (say distance) should be defined in the form of a categorical linguistic variable (say far, average, and close) in a procedure called fuzzification. Thus, a membership function has to be defined for each and every input variable to provide the degree by which the variable is associated to the linguistic categories. For example, if distance variable has a crisp value of 250 miles, fuzzified distance variable with three categories (far, average, and close) could have a membership value of 0.6 in the close category, 0.4 in the average category, and 0 in the far category. In other words, each membership value is the degree of truth of a statement (e.g. 250 miles distance is considered close in 60% of the situations). Similarly, any output variable needs to have a membership function to convert its fuzzy linguistic value to a crisp and clearly-defined value, in a procedure called defuzzification.

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## 2. FUZZIFICATION METHOD

Fuzzification is a process through which crisp values of input variables are transformed into membership values for linguistic categories of a fuzzy set. Fuzzy C-Means (FCM) clustering method is used in this study to define membership functions. As understood from the name, this clustering method has a fuzzy nature and allows one data point to belong to more than one cluster with specific degrees of association to each cluster. This method was developed by Dunn (1973) and enhanced by Bezdek (1981) and has been commonly implemented in data analysis and pattern recognition (Yin et al., 2006). FCM sets the clusters' boundaries and membership values in a way that maximizes not only the compactness between data and cluster centers but also the separation between cluster centers.

MATLAB 7.9 was used to perform FCM clustering on two input variables in the supplier selection model, namely SIZE and DISTANCE. UIC National Freight Survey data was used to define the membership functions, illustrated in Figure A-1. Crisp vales of SIZE of the establishments are defined in eight categories, and the fuzzy values are determined in three linguistic categories: *small, medium,* and *large* (Table A-1). Crisp vales of DISTANCE between the supplier and buyer, on the other hand, are expressed in mile and the fuzzy values are again determined in three linguistic categories: *close, average,* and *far.* The only output variable is PARTNERSHIP, defined in three classes: *unlikely, average,* and *likely.* The goal of this fuzzy model is to estimate likelihood of partnership between a business establishment and a potential supplier according to a given set of rules.

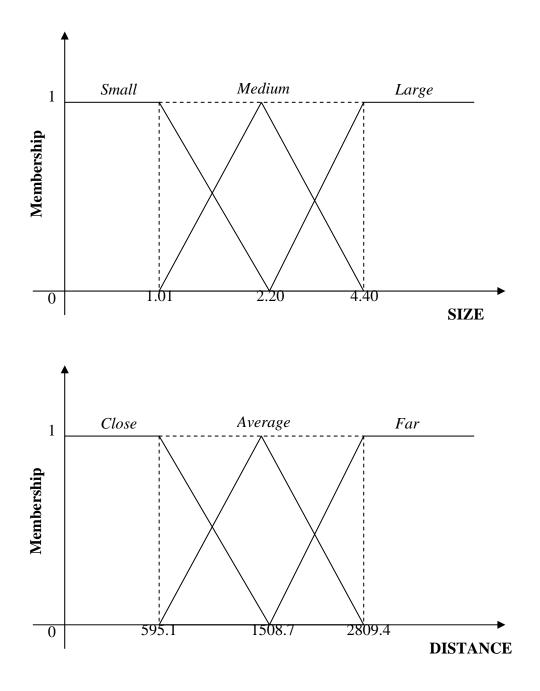


FIGURE A-1. MEMBERSHIP FUNCTIONS FOR INPUT VARIABLES IN THE SUPPLIER SELECTION MODEL

Establishment size category	Range of number of employees
1	1-19
2	20-99
3	100-249
4	250-499
5	500 - 999
6	1000 - 2499
7	2500 - 4999
8	4999 <

**TABLE A-1. DEFINITION FOR ESTABLISHMENT SIZE CLASSIFICATION** 

#### **3. INFERENCE METHOD**

Inference engine is an essential component and core of a fuzzy logic system that processes fuzzified input variables and provides the fuzzy output variable(s). All the rules in this inference engine are simply expressed in linguistic form and are conceptually easy to apprehend. The rules, however, may be extracted from a set of observed data or from expert human experience. The latter is called fuzzy expert system and is very useful in the lack of appropriate data. Similar to other modeling efforts, some sort of validation is required either for the rules or the model outputs to assure the robustness of the model. Some rules were defined based on the findings of other researchers (Altinoz, 2008; Stadtler, 2005; Choi and Hartley, 1996; Spekman, 1988), and then all the rules were presented to more than 6,000 experts in the area of supply chain management in different industries for final evaluation. They were asked in an online poll with around 2 percent response rate to score the correctness of each rule on a scale of one to five. All the linguistic rules along with their correctness score are presented in Table A-2.

### TABLE A-2. LINGUISTIC RULES OF THE FUZZY RULE-BASED SUPPLIER SELECTION MODEL

Rule ID	Linguistic From	Score
1	If supplier and buyer are <i>small</i> , then partnership is <i>unlikely</i> .	2.4
2	If supplier is <i>medium</i> and <i>buyer</i> is <i>small</i> , then partnership is <i>unlikely</i> .	2.3
3	If supplier is <i>small</i> and buyer is <i>medium</i> , then partnership is <i>unlikely</i> .	2.3
4	If supplier is <i>small</i> and buyer is <i>large</i> , then partnership is <i>average</i> .	3.4
5	If supplier is <i>large</i> and buyer is <i>small</i> , then partnership is <i>average</i> .	3.4
6	If supplier and buyer are <i>medium</i> , then partnership is <i>average</i> .	3.8
7	If supplier is <i>large</i> and buyer is <i>medium</i> , then partnership is <i>likely</i> .	3.7
8	If supplier is <i>medium</i> and buyer is <i>large</i> , then partnership is <i>likely</i> .	3.7
9	If supplier is <i>large</i> and buyer is <i>large</i> , then partnership is <i>likely</i> .	3.5
10	If supplier and buyer are <i>close</i> , then partnership is <i>likely</i> .	3.9
11	If supplier and buyer are in <i>average</i> distance, then partnership is <i>average</i> .	3.7
12	If supplier and buyer are <i>far</i> , then partnership is <i>unlikely</i> .	3.0

In this case, the inference engine will evaluate all the rules for a given pair of supplier and buyer and find the minimum degree of membership in each antecedent. This value will be interpreted as the degree of membership in the consequent. Finally, fuzzy output could be obtained by finding the maximum degree of membership for each category (*unlikely*, *average*, and *likely*) of the output variable in the rule set. For example, four rules (1, 2, 3, and 12) suggest membership values for the *unlikely* category of the output variable, but the final membership value of the output variable would be the largest. Similar procedure should be carried out to obtain membership values of the other two categories (*likely* and *average*) of the output variable. Therefore, the output of this step of the model is a fuzzy value for PARTNERSHIP for a given pair of supplier and buyer.

#### 4. DEFUZZIFICATION METHOD

The last step is to transform the fuzzy output variable into a crisp value in a procedure termed defuzzification. Several methods are introduced for defuzzification. The simplest approach is to select the category with the highest degree of membership and convert it to a real value in some way. Although this method is very easy to implement, information from the non-maximum categories would be lost in the defuzzification process. Centroid is a richer approach that finds a crisp output value using the membership values of all the categories. The area under the membership function will be determined, and a straight horizontal line at the membership value will chop off the top portion of the membership function area for each category of the fuzzy output variable. Center of mass of the remaining geometric shape should be determined and the x coordinate will be recognized as the crisp output value. Membership function for PARTNERSHIP is shown in Figure A-3.

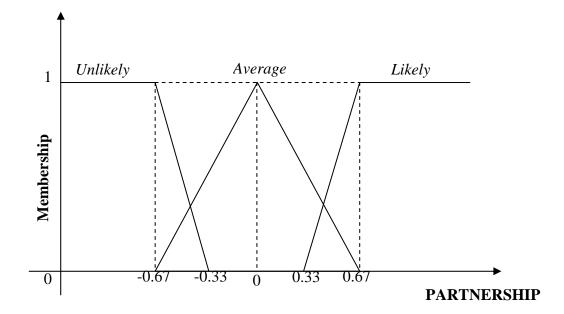


FIGURE A-3. MEMBERSHIP FUNCTIONS FOR THE OUTPUT VARIABLE IN THE SUPPLIER SELECTION MODEL

#### **APPENDIX B. SHIPMENT SIZE MODEL**

#### **1. INITIALIZATION**

For each class of commodity and shipping distance category a matrix should be specified with three columns (small, average, and large). Number of rows in each matrix, however, is equal to the total number of supplier and buyer pairs with matching commodity type and shipping distance category. Array of the total annual tonnage of a known commodity type that the supplier is sending for the buyer in a specific distance category is also known. The ultimate goal of this model is to break down this array and determine share of small, average, and large shipments. These matrices are defined and initialized at this stage as explained in following:

- a. Define sets of commodity types (C), shipping distance classes (D), and shipment size clusters (S). In this case: C = {1, 2, 3, ..., 43}; D = {<50 miles, 50-99, 100-249, 250-499, 500-749, 750-999, 1000-1499, 1500-2000, >2000}; S = {<1000 lbs., 1000-50000, >50000 lbs.}
- b. For each commodity type  $c \in C$  and shipping distance class  $d \in D$ , define

matrix A<sup>\*\*</sup> with three (number of shipment size clusters) columns and R

rows, where R is the total number of supplier and buyer pairs that are trading commodity c and are at the distance of d.

c. For each row (r) in each **\*\*** that represents a specific pair of supplier and

buyer, calculate:

- i. F = Supplier's establishment size
- ii. T = Buyer's establishment size
- iii. Ton = Annual tonnage of commodity c that is being traded between the supplier and buyer
- iv. FS = Degree of membership of F in small category
- v. FM = Degree of membership of F in medium category
- vi. FL = Degree of membership of F in large category
- vii. TS = Degree of membership of T in small category
- viii. TM = Degree of membership of T in medium category
- ix. TL = Degree of membership of T in large category
- x. Small = (FS + TS) / FS + FM + FL + TS + TM + TL.
- xi. Average = (FM + TM) / FS + FM + FL + TS + TM + TL.
- xii. Large = (FL + TL) / FS + FM + FL + TS + TM + TL.
- xiii. Set:
- **A<sup>cd</sup>[r, 1] =** Small \* Ton,
- **A<sup>cd</sup>[r,2] =** Average \* Ton,

#### 2. MODIFIED ITERATIVE PROPORTIONAL FITTING (IPF)

Initial values that are set in the first step are iteratively adjusted at this stage to obtain a relatively close match to the observed shipment size distribution in CFS. Sum of each row in a given **A** matrix is given and should not be changed after redistributing shipment sizes. Share of small, average, and large shipments for a given commodity type and shipping distance cluster is known from CFS 2002, and therefore desired sum of each column could be easily obtained. Each cell of a given **A** matrix could be estimated by an IPF approach, when sum of each row and sum of each column is given. The only restriction that should be considered in this iteration is that all the cells should be within the limits that are defined for the shipment size clusters. For instance, all the cells in the last common should be larger than 50,000, according to the definition of large shipments in this study. Similarly, all the cells in the second column should be larger than 10,000 but not necessarily smaller than 50,000. The latter is because each cell shows total weight of shipments that are in a specific cluster of shipment size and are traded between two known business establishments in a year. Following procedure should be carried out for each **A** after initialization to determine size of the shipments.

a. For each  $\mathbf{z} \in \mathbf{S}$ , set **CFS<sup>6d</sup>(s)** = tonnage share of commodity c, shipped in size

s at distance d, according to the CFS data. For example  $CF8^{Mal}(2) = \% 48$ 

means % 48 of total tonnage of machinery products (SCTG = 34) that was shipped less than 50 miles was medium size shipments, and the remaining 52% was either small of large, according to the CFS data.

- b. For each column (s), set Total\_Column (s) = **CFS<sup>6d</sup>(s)** \* sum of all the cells.
- c. For each row (r), set Total\_Row (r) = sum of the  $r^{th}$  row.
- d. -1 -2 0.
- e. While  $|\mathbf{a}_1 \mathbf{a}_2| > 1B 6$ , repeat the following:
  - i. Set **s**<sub>2</sub> = **s**<sub>1</sub>,
  - ii. Adjust each column: cell values in each column (j) are proportionally adjusted so they sum up to Total\_Column (s). Shipment size limits should be observed in this step. If a cell has a value below the minimum limit (e.g. less than 50,000 in the third column) it should be adjusted so the conditions are not violated. The adjustment procedure is a straight forward heuristic:

- <sup>o</sup> If a shipment is more than half but less than the minimum required weight of cluster definition, add the difference to it from the adjacent shipment size category.
- <sup>o</sup> Larger shipment categories are in priority of giving. For example, if an average size shipment is 950 lbs. and is 50 lbs. below the minimum required of 1000 lbs., this 50 lbs. difference should first be considered to be obtained from large shipment category of the same row. However, if large shipment has a value less than 50050, this transfer would not be possible by definition, and then the small shipment size should be checked to obtain the difference.
- <sup>o</sup> If a shipment is less than half of the required weight of cluster definition, this amount should be moved to the adjacent shipment size category.
- ° Larger shipment categories are in priority of receiving.
- iii. Adjust each row: cell values in each row (r) are proportionally adjusted so they sum up to Total\_Row (r). Shipment size limits should be observed similar to ii.

iv. Calculate 
$$\boldsymbol{e}_{\perp} = \left( \sum_{r} \left( \frac{\sum_{l} A^{cd}(r, l)}{Total_{source}(r)} - 1 \right)^{2} + \sum_{l} \left( \frac{\sum_{r} A^{cd}(r, l)}{Total_{column}(r)} - 1 \right)^{2} \right)^{2}$$

Although this approach is very straightforward and fully benefits from public data in the U.S., key information on shipment size determination is considered in this model. This includes establishment size of the supplier and buyer, shipping distance and commodity type. Since commodity type is defined at a considerably high resolution (2digits SCTG), this information embeds several characteristics of the commodity including value that significantly affects size of shipments. Contrary to the conventional IPF method with no control over the limits of the cell values, this approach could not exactly replicate the observed shipment size distribution in the CFS data, because of the adjustments in steps ii and iii.

#### **APPENDIX C. UIC NATIONAL FREIGHT SURVEY**

Freight data is such a valuable piece of information that some firms are in the business of collecting and analyzing it. Freight survey is always challenging because, as mentioned earlier, the target population is reluctant to participate, and also the information to be collected often include complex decisions that may be hierarchical and/or interdependent. Furthermore, each contact is made under a severe time constraint, since the respondents are typically surveyed while they are on the job. Thus, the survey structure and methodology are particularly crucial in carrying out successful freight surveys.

For this study, three survey methods were initially looked into, namely: mail-in mail-out, telephone interview, and web-based. Since this survey targets a vast number of business establishments across the U.S., in-person interview was rejected first. After evaluating the expected response rates, costs, and convenience factors of each approach, the web-based method was selected. Although a group of well-trained telephone interviewers could obtain a high response rate, web-based method could be generally performed in a more cost-effective manner and could take advantage of a variety of audio and visual stimuli to enhance the survey questions (Couper et al., 2001). Furthermore, web-based surveys can be completed at any time of the day by shipping managers who tend to be very busy during office hours. Since web-based surveys, while more economical than the telephone survey, tend to result in a low response rate that could make the results fallible, some information must be obtained from non-participants in order to assess the presence and the severity of the non-response bias (Heckman, 1990). This will be discussed in more detail in this chapter.

#### **1. SURVEY DEVELOPMENT**

The main objective of this survey was to facilitate the development of the proposed behavioral microsimulation of freight flow, FAME, in the U.S. Specifically, information on the modal selection process had to be collected since such information was not available. An initial review of the freight demand modeling studies, in addition to interviews with experts in the academia and industry sectors were undertaken before and during the questionnaire design. Five basic factors were found to have a significant impact on freight mode choice: accessibility, reliability, cost, haul time, and flexibility. A preliminary version of the survey was designed and later refined according to the inputs obtained from the knowledgeable informants in the field of freight transportation and web-based survey design.

The survey had three major sections: relevant characteristics of the establishments, information on five recent shipments, and contact information. Table C-1 summarizes the key questions in each section of the survey. A pilot survey was carried out on January and February of 2009. The pilot was sent to around 1,200 randomly selected business establishments and was followed by three follow-up emails, resulting in a 1.0% participation rate. Although the response rate of 1.0% was anticipated for this survey, some improvements in the final version of the survey caused a 20% increase in the response rate.

A marketing company was hired to send recruiting emails on behalf of our research team to randomly selected firms in the U.S. The responsibilities of the marketing company were to provide a list of shipping managers or a person with the knowledge of the shipping process in different industries; send an invitation email with an embedded link to the survey on our behalf, which was already designed by our team; send the reminders to the same population; and provide a follow up report when the survey was finished.

The main survey was carried out in April and May of 2009 followed by three email reminder that were sent 2, 7, and 14 days after the primary email contact, respectively. Figure C-1 presents the trend of receiving completed questionnaires over time. In total, 316 establishments participated in the survey providing information on 881 shipments across the country.

The follow up report contained some basic information about the firms in the sampling frame, including participant's name, phone number, address, company name,

industry classification, and employment size of the establishment. Also, this report distinguished the persons who had opened the email and persons who had clicked on the survey link. According to this report, over 4,000 of the initial emails which totaled more than 30,000 bounced back. This made the number of successful email deliveries 25,997. However, some emails, even though they did not bounce back, were filtered in the spam folder of the recipients. The report revealed that, of the 25,997 establishments contacted, a total of 4,544 recipients had successfully opened the emails. Around 9.3% of those actually clicked on the survey link, but not all of them filled out the survey. To investigate the effect of the spam filters, we randomly selected firms from the sampling frame that was provided by the marketing company that carried out the recruiting, and contacted them by phone and asked whether they had received the email in their mail box or not. Roughly 40 persons were successfully contacted, of which less than half actually received the email.

Section	Question
	Zip code of the establishment.
	Total gross floor area occupied by the establishment.
	Number of employees?
Ι	Primary industry type of the establishment.
	Potential use of each mode of freight transportation by the firm.
	Access to rail-truck inter-modal facility.
	Warehousing situation in the company (owned / rented / outsourced).
	Origin and destination.
	Mode(s) of transportation used for the shipment.
	Type, value, weight, and volume of the commodity.
	Cost and time of the entire shipping process.
	Whether the shipment was Inbound / Outbound / Import / Export / Containerized /
II	Damaged / NOT delivered on time.
	Expected delivery time window at the destination.
	Use of consolidation center, distribution center, or warehouse for the shipment.
	Decision making unit (sending firm / receiving firm / a 3PL)
	Whether the same transportation mode was preferred TWO years ago for a similar
	shipment.
	Company name, address, phone, and email.
	Respondent's position in the company.
III	Survey evaluation (Friendly / Neutral / Unfriendly)
	Willingness to participate in another online / telephonic / mail-in mail-out / in-person
	survey.

TABLE C-1. AN OVERVIEW OF SOME QUESTIONS IN THE UIC NATIONAL FREIGHT SURVEY

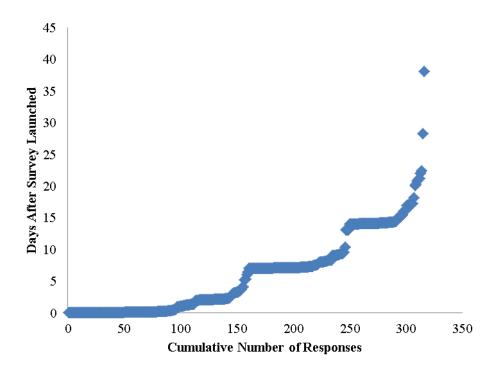


FIGURE C-1. TOTAL NUMBER OF PARTICIPANTS IN THE SURVEY OVER TIME

#### 2. DESCRIPTIVE STATISTICS

Once the survey was completed, the answers were downloaded from the survey host site and cleaned. Respondents from a diverse range of industry type participated in this survey. In terms of the geographical coverage, however, the survey collected inputs from all the States except for Alaska, North Dakota, Utah, and Wyoming. On the other hand, Illinois, Wisconsin, Montana, New Mexico, Nevada, New Hampshire, Pennsylvania, and Nebraska had the highest participation rate. Since different industry groups were invited to participate in the survey, information of a diverse range of commodities was obtained. As illustrated in Figure C-2, mixed freight has the highest share of 20%, while coal and minerals have a share of only 1%. With the data coverage over a wide variety of commodity types, the demand model could be able to account for commodity heterogeneity, which is an essential issue especially for a behavioral model. Also, a rich dataset should cover a wide spectrum of shippers in terms of size. Fifty two percent of the participants were from a company with an employee size of between 50 and 1,000, while 34% reported an employee size of less than 49, and the rest were large firms with more than 1,000 employees.

Table C-2 shows the dollar value and weight of commodities that are shipped by each mode of transportation. This table also compares the figures from this survey against the 2002 Commodity Flow Survey (U.S. Department of Transportation, 2006). Share of rail and truck are reasonably close in terms of value and weight of transported commodities. However, air and water modes of transportation are somewhat skewed in this survey and should be properly addressed in any analysis. Weighting the shipments in a way that a decent match with the CFS mode shares could be obtained between aggregate shares of each mode is a simple solution. However, for the ultimate objective of this study, which is the development of a behavioral mode choice model, the data on air and water modes are not as critical as those for truck, rail, and intermodal, because the mode choice for those two modes can be predicted rather accurately based on the value and type of commodity being shipped. Also the behavioral modal split model that is discussed in the following chapters has only focused on truck, rail, and truck-rail intermodal.

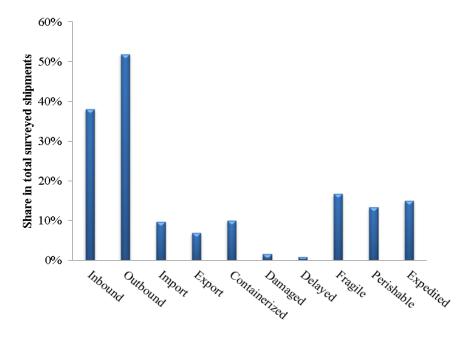


FIGURE C-2. COMMODITY TYPES IN THE SURVEY.

# TABLE C-2. VALUE AND WEIGHT SHARE OF EACH MODE IN THE SURVEYED DATA

Mode	Dollar Value		Weight		Shipments
	CFS <sup>1</sup>	$\mathrm{UIC}^2$	CFS	UIC	UIC
Truck	68%	67%	60%	49%	69%
Rail	3%	4%	10%	12%	5%
Water	1%	8%	4%	8%	5%
Air, air & truck	5%	9%	0%	1%	11%
Intermodal <sup>3</sup>	15%	12%	7%	30%	11%
Pipeline & unknown	9%	-	20%	-	-

<sup>1</sup> Commodity Flow Survey (2002) data do not include imports and exports that pass through the United States from a foreign origin to a foreign destination by any mode.

<sup>2</sup> UIC National Freight Survey.

<sup>3</sup> Intermodal includes U.S. Postal Service and courier shipments and all intermodal combinations, except air and truck.

# 3. LESSONS LEARNED

The survey was successful in general and around 7% of the persons who opened the recruiting email, filled out the questionnaire. However, following lessons could be enlightening for future establishment surveys:

- Some critical characteristics must be known for all the businesses in the sampling frame to conduct the selection bias analysis. Otherwise collected data could be useless. Fortunately, such information can be obtained from various commercial sources at a reasonable price.
- Companies have to trust the survey team; otherwise they will not share their business information. Renowned and trustable logos could boost the response rate, while unrelated or infamous logos could have negative effects. According to the reviews that we got from some experts after the pilot, logo of a university research center was replaced by the logo of the University of Wisconsin at Madison, and a better response rate was obtained in the main survey.

- When conducting an online survey, spammed emails could be a very critical issue. A rough estimate of the number of spammed emails should be obtained in the pilot to make sure massive spamming problem will not occur in the main survey.
- Survey questions must be reviewed by experts, before and after the pilot. Categorical choices promote the respondents to answer a question, since the exact figures will not be revealed. In some cases, aggregation level could be left up to the respondents, by providing some options. This was practiced in this survey, when asking about the firm's location and giving two choices of zip code and city.
- Some questions cannot be answered by the selected population and should be removed after the pilot to minimize the survey burden.

#### 4. NON-RESPONSE BIAS ANALYSIS

Statistical analyses on a nonrandom sample can lead to questionable conclusions and poor policies. If a survey is designed in a way that a group of population with specific characteristics is more likely to be included in the sampling frame or participate, collected data will obviously be biased and all the modeling results will be open to discussion. The latter type of selection bias, which is caused by a nonrandom pattern in participating in the survey, is often referred to as non-response bias. Heckman (1990) proposed a two-step correction method to detect and address this issue. In the first step, the probability of responding to the survey should be modeled, resulting in a dichotomous logit or probit model. The estimated parameters are then used to generate an additional explanatory variable, which should be added to the final model in the second step. In fact, Heckman accounted for non-randomly selected samples as a form of omitted-variables bias.

There is always a concern in business establishment surveys that size, location, or industry type of the firms affects the probability of participation (Roorda et al., 2010). This section investigates such trends in our survey and presents some binary models that might be implemented in the second step of the Heckman correction method in future statistical analyses. However, probability of participation is defined as the chance of clicking on the survey link. Number of employees was used to approximate establishment size, which turned out to be insignificant in all the models. Industry type and location of the establishment, however, had slightly significant effect on probability of participation. This correlation was minor and revealed after testing different grouping criteria for industry type and location of the establishments. Industry type was defined in four categories based on Standard Industrial Classification (SIC) codes (Table C-3). Geographical location of each firm was also defined by a 4-category variable, using the state in which the establishment is located (Table C-3).

#### **TABLE C-3**

Variable	Category	Description
	Ι	AK, ND, UT, WY
Location	II	OR, VA, HI, AL, MS, AZ, CT, MA, WA, CA
(State)	III	NY, OK, ME, NC, WV, AR, MO, ID, RI, MD, OH, SD, GA, TX, MI, CO, MN, FL, KS, LA, SC
	IV	TN, IN, NJ, VT, IA, DC, DE, KY, WI, PA, NE, NH, NV, IL, NM, MT
	Ι	8, 9, 10, 12, 21, 29, 31, 43, 44, 53, 60, 61, 62, 63, 64, 76, 82, 83, 84, 86, 89
Industry Type (SIC)	Π	7, 13, 15, 16, 17, 20, 23, 25, 26, 32, 33, 37, 38, 41, 47, 48, 49, 50, 51, 52, 54, 55, 56, 65, 72, 73, 78, 79, 81
	III	22, 24, 27, 28, 30, 34, 35, 36, 39, 45, 46, 57, 58, 59, 70, 80, 87
	IV	1, 2, 14, 40, 42, 67, 75

VARIABLE CLASSIFICATION FOR SELECTION BIAS ANALYSIS

Location, establishment size, and industry type of the recipients were inputted to Limdep Econometric Software (Greene, 2002) to estimate the probability of participation in the survey with logit and probit models. Newey and McFadden (1994) have more details on discrete choice models. Final models are reported in Table C-4, with standard t-values in the parentheses below each coefficient. Except for employment size, which does not have any significant correlation with probability of participation, all other coefficients are statistically significant with a 99 percent confidence interval. Neyman-Pearson tests (Wald, Likelihood Ratio, and Lagrange Multiplier) were also performed to see whether or not each model has a statistically significant explanatory power (Greene, 2002). Coefficient estimates and some model fit measures are summarized in Table C-4. Model 1 estimates probability of participation among 4,544 recipients, who had opened the email. However, the second set of models (Model 2) estimates such probability for the entire population. A brief comparison between the first and second sets of models does not show large fluctuations in coefficients of similar variables. Nonetheless, the first set of models has a superior overall fit, which was expected. This is because the first set of models are predicting a rare event with almost 9.3% chance of occurrence, while the other set has only a chance of 1.6%.

The next stage is to choose between the logit and probit models. According to most standard econometric textbooks, there is not a robust theoretical reason for preferring logit over probit or vice-versa (Gujarati, 2003). However, very different probabilities could be estimated by two binary choice models when modeling a rare event (Jin et al., 2005). In our case, Model 1 and 2 are predicting rare events with only a 9.3% and 1.6% chance of responding to the survey, respectively. Thus, the choice of which model to use could have a fundamental impact on the predicted probabilities and eventually on the final models and policies. Silva (2001) has

Item		Model 1 <sup>1</sup>		Model 2 <sup>2</sup>	
		Probit	Logit	Probit	Logit
	Constant	-1.312 *	-2.258 *	-2.295 *	-4.508 *
	Constant	(-25.394)	(-22.608)	(-64.076)	(-48.264)
Coefficients	Industry type (III)	0.314 *	0.586 *	0.215 *	0.550 *
		(4.972)	(4.989)	(5.008)	(5.055)
	Industry type (IV)	$0.506$ $^{*}$	0.931 *	$0.474$ $^{*}$	1.163 *
effi	mausu'y type (1 v)	(5.722)	(5.972)	(7.863)	(8.277)
Ĉ	Location (I)	-0.255 *	-0.498 *	-0.213 *	-0.569 *
-		(-3.336)	(-3.282)	(-3.947)	(-3.940)
	Location (III)	0.329 *	0.599 *	0.255 *	0.625 *
	Location (III)	(4.986)	(5.068)	(5.726)	(5.798)

#### TABLE C-4

# FINAL MODELS FOR SELECTION BIAS ANALYSIS

.es	Log likelihood	-1176.882	-1176.482	-2077.139	-2076.288
Measures	Model Chi-squared	112.269 *	113.069 *	152.487 *	154.191 *
	Akaike I.C.	0.76005	0.75980	0.16019	0.16012
Fit	Pseudo R-squared	0.04553	0.04585	0.03541	0.03580

<sup>1</sup> This model predicts participation chance among those who *opened* the recruiting email.

<sup>2</sup> This model predicts participation chance among *all* the persons who were in the email list.

\* Significant with a P-value less than 0.01.

developed an econometric procedure by which researchers can choose between a variety of discrete choice models including probit and logit. In this procedure, a combination of the competing models is defined in the form of an artificial variable,  $z(\rho)$ . This variable should be calculated by Equation (1) and then added to the basic model to re-estimate the coefficients. If this variable does not have a significant coefficient, the basic model will be preferred. In this case, logit model is set as the basic model, and  $z(\rho)$  is calculated for three different values of  $\rho$ , according to Silva's suggestion.

$$\mathbf{z}(\boldsymbol{\rho}) = \left[\frac{(\mathbf{a}_{\mathbf{p}}/\mathbf{r})^{\mathbf{r}}}{\mathbf{r}} - \frac{((1-\mathbf{a}_{\mathbf{p}})/(1-\mathbf{r}))^{\mathbf{r}}}{\mathbf{r}}\right]\frac{\mathbf{p}(1-\mathbf{r})}{\mathbf{r}} \tag{1}$$

In the equation above,  $P_l$  and  $P_p$  are predicted probabilities by logit (basic model) and probit models, respectively.  $P_l$  is the derivative of the logistic function in the logit model with respect to its utility function. An over-rejection trend of the null hypothesis was revealed in a simulation analysis, which leads to a slight modification. Silva (2001) suggested a weighted version of *z*, computed as in Equation (2).

# $\mathbf{z}^{t}(\boldsymbol{\rho}) = \mathbf{z}(\boldsymbol{\rho}) \left\{ \overline{P_{t}[1 - P_{t}]} \right\}$ (2)

As presented in Table VII, both weighted and non-weighted tests rejected the null hypothesis with a more than 99 percent confidence interval, for all levels of  $\rho$ . Thus the logit model is preferred to the probit. This model is could be used in the first stage of Heckman correction (Heckman, 1990) for any further modeling effort on the surveyed data. However, as pointed earlier in Table C-4, this model has a pseudo R-squared of only four percent which is comparatively low and shows a very slight selection bias. In

the second stage, however, a transformation of these predicted probabilities (Heckman,

1990) should be added to each model as an extra explanatory variable to correct for this slight bias.

Iteres	Mod	lel 1 <sup>1</sup>	Model 2 <sup>2</sup>		
Item	Non-weighted	Weighted	Non-weighted	Weighted	
$\rho = 0$	1.27	1.77	3.21	3.47	
	(0.26)	(0.18)	(0.07)	(0.06)	
$\rho = 0.5$	1.27	1.77	3.23	3.49	
	(0.26)	(0.18)	(0.07)	(0.06)	
<i>ρ</i> = 1	1.27	1.78	3.24	3.50	
	(0.26)	(0.18)	(0.07)	(0.06)	

TABLE C-5. SILVA TEST RESULTS FOR SELECTION BIAS ANALYSIS: LOGIT VERSUS PROBIT

<sup>1</sup> This model predicts participation chance among those who opened the recruiting email. <sup>2</sup> This model predicts participation chance among all the persons who were in the email list. Note: P-values are reported in the parentheses.



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